Corporate influence and the academic computer science discipline. [4: CMU, computer architecture and real estate]

Camille Akmut

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abstract Prosopographical work on the four major centers for computer research in the United States has now been conducted, resulting in big questions about the independence of, so called, computer science.
Introduction

Buildings named "Gates", chairs called "Cadence", succursal in Qatar, deep ties to corporations, Intel and soon Facebook: Here is the modern university of the early 21st century.

But, Carnegie - the founder - was not content with merely naming a professorship or an entire department or even a whole residential college after himself, he went further than anyone with a university... A biographer reports the following, (Carnegie who had some literary aspirations often wrote grandiose texts e.g. his draft letter of departure from Business),

'\textit{During the long summer months spent at Skibo in this first year of his retirement, [he] had ample time to consider how best to disperse his vast surplus of wealth, upon which he had hardly as yet made a dent. For someone who had written so extensively and preached so eloquently as he on the duties of the man of wealth, it is rather surprising that he faced this task better armed with platitudes (\ldots)}'\textit{ }

CMU is betting on two fields in computer science: AI and Robotics, and Cloud computing. Considering the circumstances in which this science takes place, constantly torn between academic ideals that feel as distant as fairy tales and the everyday necessities as well as practical opportunities and lucrative benefits available far and wide to computer scientists, the idea that this research is conducted in the interest of the great majority can be seriously doubted.

\begin{center}
\textbf{abbreviations}
\end{center}

\begin{itemize}
\item CS = Computer Science
\item ECE = Electrical And Computer Engineering
\item ML = Machine Learning
\item Pr. = Professor
\item Univ. = University
\item Ass. = Assistant
\item Assoc. = Associate
\item Aff. = Affiliated
\item Fac. = Faculty
\item Dpt. = Department
\item Dir. = Director
\item Ma. = Masters
\item Und. = Undergraduate
\item Prog. = Program/s
\item Em. = Emeritus
\item f. = fellowship
\item aw. = award
\item F = Facebook
\item MS = Microsoft
\item AMZ = Amazon
\item GM = General Motors
\item fo. = founder, implied company
\item con. = consultant etc.
\item M = Million, implied USD
\end{itemize}
<table>
<thead>
<tr>
<th>Name</th>
<th>Academic Rank</th>
<th>Position</th>
<th>Corporate Funding</th>
<th>Corporate Employment, Ties</th>
<th>PhD</th>
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1. Composition of population

All (full) professors of the Computer Science Department at Carnegie Mellon were included, both teaching and research professors and plain alike.

Emeritus professors, present in a small number (total 6\(^1\)), were included (the reader can come to their own conclusions as to how divergent they are as a group).

\(n=59\)

2. Education and research

![fig. CMU CS Dpt. full professors - PhD origins](image)

<table>
<thead>
<tr>
<th>Institution</th>
<th>Count (percentage)</th>
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<tbody>
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<td>Carnegie Mellon</td>
<td>15 (29%)</td>
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<tr>
<td>MIT</td>
<td>11 (19%)</td>
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<tr>
<td>Berkeley</td>
<td>9 (15%)</td>
</tr>
<tr>
<td>Stanford</td>
<td>6 (10%)</td>
</tr>
<tr>
<td>each one</td>
<td>18 Washington, Oxford, Torino, Polytechnic University ['now NYU-Poly'], Toronto, London, Michigan, Cornell, Kyoto, Hawaii, Colorado, Virginia, Oldenburg, Brown, Pittsburgh, Amherst, Princeton, Munich</td>
</tr>
</tbody>
</table>

\(n,t=59\)

![fig. CMU CS Dpt. full professors - PhD origins geographical distribution](image)

<table>
<thead>
<tr>
<th>Region</th>
<th>Count (percentage)</th>
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<tbody>
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<td>North America</td>
<td>53 (90%)</td>
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<tr>
<td>USA</td>
<td>52 (88%)</td>
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<td>UK</td>
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<tr>
<td>Europe, rest</td>
<td>3 (5%)</td>
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<td>Japan</td>
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\(n,t=59\)

![fig. CMU CS Dpt. full professors - PhD origins US public vs private](image)

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<th>Sector</th>
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<td>Private</td>
<td>36 (69%)</td>
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<tr>
<td>Public</td>
<td>16 (31%)</td>
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\(n,t=52\)

Carnegie Mellon follows strategies previously encountered: it recruits primarily from its own ranks, and preferably from the private sector (about 70% of all of CMU’s Cs professors with a US PhD).

Note: Cortinas provides the information "Polytechnic University (now NYU-Poly)". Tai Sing Lee has 2 PhDs, one from Harvard the other from MIT (engineering, and ‘medical physics’ respectively).

Erdmann and Mason, both specialists in Robotics, had the same advisor at MIT (Lozano-Perez)?

Stehlik does not appear to have a PhD,

"It turned out that Carnegie Mellon’s focus on research and my focus on teaching weren’t exactly compatible, though. Also, at one point my adviser left Carnegie Mellon to go to Bell Labs, which made me less happy with what I was doing. Then a teaching position opened for a programming class. I applied and got it, expecting that it would just be a short-term position (...)” [CMU women@scs interviews]

Klaus Sutner, another teaching professor at CMU, makes the following interesting note about his career and coming to computer science:

"Actually my degree is in mathematics, and so my very first appointment was as an Assistant Professor of Mathematics. But then, after a year I switched to computer science—for many reasons, but mainly because that’s where the action is.” [ibid.]

\(^1\)Note: CMU keeps listing Manuel Blum as faculty after a public break with the university by the latter (in 2018?) as part of a controversy. Venkatesan Guruswami, despite having left CMU half a year ago (for Berkeley, in Jan.) is also still listed.
2.1 Research

CMU has a strong reputation in at least three areas, 2 known to us, and another one:

- Computer architecture, or 'systems' (as they call it): i.e. Randy Bryant and David O’Hallaron (CMU’s counterpart to Hennessy and Patterson at Berkeley)
  - with a sub area in "Cloud" or "Edge" computing (O’Hallaron, Satyanarayanan)
- Programming languages, esp. functional: e.g. Dana Scott, David Touretsky (LISP), Robert Harper (ML)...
- Robotics (e.g. Raj, Erdmann, Mason, Kanade). Robotics Institute was founded by Reddy Raj, while Kanade advances CMU’s area PhD program is "probably the first of its kind in the world."

[Berkeley has or had a strong reputation in theoretical computer science i.e. algorithms (Karp); Stanford in AI/ML, in close association with corporations e.g. Google, in addition to a historical strong suit in algorithmic due to Knuth’s presence... MIT’s reputation is largely built on accomplishments dating back close to half a century for the most important ones, but CSAIL continues to be renowned, whether similarly based on an illustrious lingering past or its actual current state can be argued2]

3. funded or named chairs, student outcomes

CMU is not very forthcoming about sponsored chairs, (like Berkeley, in that regard), and information was gather whenever available from individuals’ data (e.g. CVs).

Most funded or named chairs at CMU, made public, are derived from famous computer scientists or CMU alumni or affiliates (sometimes both).

It is reflective of this discipline that a majority of computer science professors see as an accomplishments to be able to count their former at companies like Google, Facebook and the like (entire sections of CVs are customarily reserved for that purpose, e.g. Eric Xing lists dozens of his students in employment as part of Big Tech).

4. Ethics

Dave Andersen, EXEMPLI GRATIA, indicates "Pronouns: He / him" and that he will not review "publications that follow the IEEE or Elsevier copyright policy", but bizarrely enough saw less issues with employment on AI, of all dangerous things, at Google as part of their elite "Google Brain" project... (thus, incarnating today’s perfect liberal: white knight on cultural issues, but silent as soon as his class interests are touched...)

He also "provided (...) intellectual property consulting and expert witnessing. Research consulting for Intel" [personal website; CV]

Also "Expert witness in a smartphone patent lawsuit, 2011-2012" [CV] was his colleague and fellow Pr. Jonathan Aldrich, EXEMPLI GRATIA.

(It is possible that Mr. Aldrich was fighting the little man’s fight in the courts, it cannot be excluded, although the inclusion under "Consulting and Industry" in his CV somehow suggests otherwise... Same for Anderson/Intel.)

Pr. Balcan, EX. GRATIA ETC., "GPA 10.00/10.00" [CV] in hand, made her corporate debut in America at Microsoft and gets her funding from Google to Amazon through Raytheon.

Guy Blelloch, IN NOMINE PATRIS ET FILII ET SPIRITUS SANCTI, tops everyone with his bizarre entrepreneurial sense:

"Interested in a vacation in Italy. Here is My parents apartment in Italy, which they rent." [Blelloch CMU website, 01/2007]

When not busy with algorithms, the Professor Blelloch does real estate on the side - 5000$ dollars a month for a 2B if you’re interested.

(Astonishingly enough the business was run from the CMU website...)

The Pr. Brumley, whose company we cannot help but note sounds a lot like AllSafe, can count among his many 'accomplishments' to have aided in the arrest and imprisonment of a 17 year old "hacker", Dennis Moran (for targeting a US War on drugs propaganda

2In other words, is it a House Usher that everyone continues to perceive as if existing in a non-decayed state.
DARE, and RSA Security...) resulting in a profile by John Markhoff in the NYT. Bravo Mr. Brumley on a dubious use of your science, intellect and time.

Christos Faloutsos, funded in the millions by Google, Boing and IBM among many others, lists "Data Mining" as his first research interest [CMU personal website].

Jodi Forlizzi, deeply tied to Google, going back at least a decade of funding, became "Dean for Diversity, Equity And Inclusion" based on a background extremely distant from computer science - originally a designer. "Hey Alexa, What’s Up?", a recent coll. study, is as bankrupt as scientific papers get, never seriously considering privacy despite wide spread reporting and their own observation that children start interacting with such devices at a very early age, even before smartphones, because they are drawn to the voice. It is obvious what kind of "diversity" is going to be promoted here: the narrow, elite variety and corporate saturated kind (areas in which Forlizzi has gathered so much experience already, to much personal benefit, which she is now ready to share - with the right public...).

Phillip Gibbons exported his habits and network from Intel to CMU, including funding: barely a year after being made full prof., an "Intel Science and Technology Center for Visual Cloud Systems" (worth 15 M, per his website) was headquartered at CMU.

Garth Gibson, as soon as he discovered that CMU stood in the way of profit, put himself on leave of absence "to act as Co-Founder and Chief Technology Officer Panasas, Inc." [pers. CMU website 01/2006]

Mor Harchol-Balter, "Valedictorian" in her high school [CV], is funded by Google, IBM, Microsoft - list so long we can only refer to the original source.

Robert Harper and David Touretzky, along with dozens of other computer scientists (incl. also Abelson, Boneh, Rivest, Stallman...), contributed to or signed the Brief of amici curiae in support of Goldstein and 2600 in the DeCSS case [00-9185]. [Harper was also signatory of a amici curiae in MGM v Grokster]

Jessica Hodgins, Midwestern congeniality and salt of the earth type, "founded and ran research labs for Disney" and now is doing the same at Facebook...

"Like the other internet giants, Facebook acknowledges the importance of the university system. But at the same time, the companies are eager to land top researchers.

In Pittsburgh, Facebook hired two professors from the Carnegie Mellon Robotics Institute, Abhinav Gupta and Jessica Hodgins, who specialized in computer vision technology.

The new Facebook lab will focus on robotics and "reinforcement learning," a way for robots to learn tasks by trial and error. Siddhartha Srinivasa, a robotics professor at the University of Washington, said he was also approached by Facebook in recent months. It was not clear to him why the internet company was interested in robotics.

Andrew Moore, dean of computer science at Carnegie Mellon, did not respond to a request for comment. But over the past several months, he has been vocal about the movement of A.I. researchers toward the big internet companies. Google also operates an engineering office near Carnegie Mellon.

"What we're seeing is not necessarily good for society, but it is rational behavior by these companies," he said."4

[In pure dystopian fashion, Facebook refers to its AI Research by the acronym FAIR...]

Tai Sing Lee, at CMU leads a project to "Reverse-Engineer Brain Algorithms"...

O’Hallaron has received a single 1.5M funding for work on "Liberating Personal Computing from Hardware" : O’Hallaron’s extensive preoccupation with cloud computing taken into account, it appears he is working on displacing personal computing to remote servers - flowery language of pretend "liberation" ignored or discarded - considering additional funding from his longtime employer, Intel, in the amount of over 100,000 USD to work on that area, Amazon ‘gifts’ related to AWS, finally "cloud" appears 30 times in a CV of 20 pages..

Majd F. Sakr, (in the third person style favored by, some portions of, academia), "founded the Cloud Computing Lab and co-founded the Qri8 Qatar Robotics Innovation Lab at CMUQ. He also co-funded the Qatar Cloud Computing Center.” [pers. CMU website, biographical statement]

Sandholm represents, and cumulates all of the follies of computer science academia : low achievement (PhD at Amherst - a great institution in the humanities, but which he avoids mentioning), leading to life long attempts to make up culminating is a 200 pages(!) - in large parts insane - CV, "serial entrepreneur" (his words), corporate tied AI ventures, obsession with rankings (at over 60 he continues keeping track of decades old GFAs with decimal precision - he goes on then to list windsurfing records, everything is a competition) ...

3a "From 2008-2016, she founded and ran research labs for Disney, rising to VP of Research and leading the labs in Pittsburgh and Los Angeles.” [CMU personal website]

4NYT ‘Facebook Adds A.I. Labs in Seattle and Pittsburgh, Pressuring Local Universities’ May 4th 2018.

5(compared with the veritable memoirs written by others, arguably less accomplished, it is short for his experience)
Like his most corporate-oriented colleagues, he knows all about the dirty secrets of professor led start ups being "Founder and CEO of Strategy Robot, Inc., a CMU spinout that builds AI software products for strategic reasoning under imperfect information for US government military, intelligence, security, and cybersecurity applications." [CV]

His already bizarre CV includes strange sections like "EVIDENCE OF EXTERNAL REPUTATION" in which he includes such accomplishments as a "100 Most Intriguing Entrepreneurs, award from Goldman Sachs, 2020." as well as accomplishments by his students (often co-directed) which he appears to be attributing to himself, even when taking place multiple years later, as well as a variety of poker (i.e. AI beats poker players-type) news. Someone as lost as Sandholm at his advanced age cannot be saved – not even Christian adorations repeated a thousand times would.

Sandholm, more than anyone, incarnates the dubious new figure - found again and again in this series of studies - of the professor "captain" of academia and industry combined. It is very unlikely that this new profile of researchers, increasingly dominant and spearheaded by computer science, is to the benefit of science let alone public service.

Srinivasan is listed as "affiliated faculty" on the Intel Pitt. website, but lists this affiliation as or under "consulting" in his CV.

Reid Simmons is of the reported opinion that:

"Plenty of people are afraid of AI’s capabilities. An expert says those worries are misguided. The larger concern is ensuring engineers understand ethics. (...) When early face-detection software failed to recognize African American faces it wasn't "an evil plot to discriminate against Blacks," Simmons said. "It was a lack of understanding about the diversity of training data that was needed in order to get the nondiscriminatory result."

(In his PhD thesis he thanked Schlumberger - a corporation free of ethical concerns, as everyone knows - quote "for their support, both financially and intellectually, during the course of my research.")

He, along with his ethical AI and Robotics colleagues, should thus really enjoy this article.

"on leave at J.P. Morgan AI" is finally, exempli gratia, the Pr. Manuela Veloso (who specializes in AI and robots, in case there is any doubt).

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679 f.
appendix

- Jonathan Aldrich CV, pp. 18-21 (funding, and "consulting")
- Pr. Balcan CV, pp. 1-2
- Guy Blelloch real estate on the side, Lombardy "condominium" business/inheritance cs.cmu.edu/~guyb/menaggioHome/
[the price gets higher as the description gets longer...]
- Christos Faloutsos CV, pp. 31-35 (grants)
- Gibbons, Phillip CV, pp. 31-32 ("Grants and Gifts")
- Garth Gibson CMU website 01/2006 ['on leave' for business]
- Mor Harchol-Balter CV, pp. 2-4; 27-36 ['honors', 'grants', 'Google Women in Tech' etc. etc.]
- O’Hallaron CV, pp. 23-24 ('support')
- Sandholm CV extracts (about 20 pages of 200)
- Intel Pittsburgh People (2006)
- Reid Simmons PhD thesis, p. iii (acknowledgments)
- Manuel Veloso CMU website ('on leave' at JPM, "Head, Machine Learning Department", etc.)
Curriculum Vitae
Jonathan Aldrich

Contact Information
Jonathan Aldrich
Institute for Software Research
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Pittsburgh, PA 15213-3891

e-mail: jonathan.aldrich@cs.cmu.edu
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fax: +1-412-268-2338
office: 422 TCS Hall

Executive assistant:
Linda Campbell
lv2c at cs dot cmu dot edu

Research: Engineering Languages
I work at the intersection of programming languages and software engineering. My research examines new ways to express software and its properties that improve our ability to engineer software at scale. Effective software engineering at scale is closely tied to design—how a system is broken into parts, and how those parts compose to achieve the desired functionality and properties of the system. Thus, my research develops new ways to express design within source code, where both tools and engineers can most effectively leverage it, thereby improving productivity and reducing errors. My work also focuses on improved object models—a foundational composition mechanism—as well as type systems and logics for specifying component boundaries and reasoning about the result of composition. I evaluate the systems I develop using a wide variety of techniques, including mathematical proofs, case studies, code corpus studies, and evaluations with human subjects. One might say that I work on languages for better software engineering, but that I also take an engineering approach to language design: thinking not just about what a language can express, but the cost-benefit tradeoffs of various language constructs and how those constructs work together to help engineers develop software more effectively.

Education
Ph.D., Computer Science and Engineering, University of Washington, August 2003.
Advisors: Craig Chambers and David Notkin
Thesis: Using Types to Enforce Architectural Design


Funding

2021 Ethereum Foundation grant, $42,000.
2020 Ethereum Foundation grant, $64,690.
2018 Facebook Testing and Verification Award, "Incremental Verification, Gradually." $50,000 gift. With Eric Tanter and Joshua Sunshine.
2015 DARPA BRASS award, Lead PI (with 4 Co-PIs), "Intelligent Model-Based Adaptation for Mobile Robotics", $7.8 million over 4 years, November 2015-2019
2014 Stevens Institute, joint project with Christian Kästner and Joshua Sunshine, as part of a multi-faculty effort with William Scherlis as lead.
2012 National Science Foundation award, "Collaborative Research: Teaching Software Modularity through Architectural Review." $100,000 over 2 years, 2012-2014.
2011 National Science Foundation award, "SHF:Small:Foundations of Permission-Based Object-Oriented Languages." $500,000 over 3 years, 2011-2014.
2008 National Science Foundation award, "CPA-SEL: Practical Typrstate Verification with Assume-Guarantee Reasoning." $300,000 over 3 years, 2008-2010.
DARPA Computer Science Study Group member. $600,000 over 3 years, potentially renewable for 2 more years. 2007-2010.
ITR: Synthetic Reality: Physically Rendering Dynamic 3D Objects from Programmable Matter. National Science Foundation (Helen Gill, Progarm Manager), $662,000 over 2 years. Senior Personnel.
Integrating Software Architecture and Software Development. National Science Foundation (Sol Greenspan, Program Director), $300,000 over 3 years. Co-written with advisor Craig Chambers while a graduate student; portions subcontracted to my research group at CMU after graduation.

External Talks
Consulting and Industry

Co-founder and CTO, Noteful LLC, 2022
Summer Teaching, Torhea Education Group, 2019
Expert witness in a smartphone patent lawsuit, 2011-2012
Architecture consultant for an embedded software system, 2006

Professional Societies

Senior Member, Association for Computing Machinery, and SIGSOFT and SIGPLAN special interest groups
Senior Member, Institute of Electrical and Electronics Engineers
RESEARCH INTERESTS

APPOINTMENTS
- **July 2020 - present** Professor, Cadence Design Systems Chair in Computer Science, School of Computer Science, Carnegie Mellon University, Pittsburgh, PA.
- **June 2014 – 2020** Associate Professor, School of Computer Science, Carnegie Mellon University, Pittsburgh, PA. (tenured in 2016)
- **2009 - 2014** Assistant Professor, College of Computing, Georgia Tech, Atlanta, GA.
- **2008 - 2009** Postdoctoral Researcher, Microsoft Research NE, Cambridge, MA.
- **2000 - 2002** Instructor, Computer Science Department, University of Bucharest, Romania.

EDUCATION
- **M.S. 2000 – 2002.** University of Bucharest, Romania, Faculty of Mathematics, Computer Science Department, M.S. Degree in Computer Science, GPA 10.00 / 10.00.

HONORS AND AWARDS

Major Leadership Positions
- General Chair for the 38th International Conference on Machine Learning (ICML) 2021.
- Program Committee Co-Chair for the 34th Conference on Neural Information Processing Systems (NeurIPS) 2020.
- Program Committee Co-Chair for the 33rd International Conference on Machine Learning (ICML) 2016.
- Program Committee Co-Chair for the 27th Annual Conference on Learning Theory (COLT) 2014.
- Board Member of the International Machine Learning Society (most recent term, 2017- current).

Other Honors
- 2021, Simons Investigator in Theoretical Computer Science.
- 2020, Cadence Design Systems Chair in Computer Science.
- 2019, ACM Grace Murray Hopper Award (awarded to the outstanding young computer professional of the year).
- 2019, AWS Machine Learning Research Award
- 2019, Bloomberg Data Science Research Award.
• 2018, Amazon Research Award.
• 2015, Kavli Frontiers of Science Fellow, National Academy of Sciences.
• 2014, Sloan Research Fellowship.
• 2013, Georgia Power Professor of Excellence.
• 2013, Raytheon Faculty Fellowship.
• 2011, Google Research Award.
• 2011, Microsoft Faculty Fellowship.
• 2009, NSF CAREER Award.
• 2009, CMU School of Computer Science Distinguished Dissertation Award.
• 2008, Mark Fulk Best Student Paper Award, 21st Annual Conference on Learning Theory.
• 2007 - 2008, IBM Ph.D. Fellowship.
• 2000 - 2001, Romanian Government Merit Fellowship (during my MS studies).
• 1996 - 2000, Romanian Government Merit Fellowship (during my undergraduate studies).
• 2001, World Bank Fellowship, for visiting CNRS, Toulouse, France.
• 1999 - 2000, European Union Erasmus/Socrates scholarship to study at the University of Patras, Greece.

Selected Distinguished Lectures and Invited Talks
• Distinguished Lecture, Max Planck Institute for Software Systems, 2022.
• Distinguished Lecture, ETH Zurich Distinguished Computer Science Colloquium, 2022.
• Invited talk at the 39th International Symposium on Theoretical Aspects of Computer Science (STACS) 2022.
• ACM Tech Talk, 2021.
• Invited talk at the 32nd International Conference on Game Theory, 2021.
• Plenary talk at the Information Theory Workshop, 2020.
• Plenary talk at the 14th Latin American Theoretical Informatics Symposium, 2020.
• AI Research Distinguished Speaker Series Lecture, Boston University, 2019.
• Distinguished Graduate Seminar Series Lecture, ECCE School, Arizona State University, 2019.
• Keynote talk at the European Conference on Machine Learning and Principles and Practice of Knowledge Discovery in Databases (ECML-PKDD) 2019.
• Keynote talk at the 12th International Symposium on Algorithmic Game Theory (SAGT) 2019.
• Keynote talk at the 3rd International Summer School on Deep Learning (DeepLearn) 2019.
• Plenary talk at the 24th LIDS Student Conference, MIT, 2019.
• Distinguished Lecture, University of Southern California (USC) Computer Science Department, 2018.
• Plenary talk at the Information Theory and Applications Workshop (ITA), 2018.
• Plenary talk at the 9th China Theory Week, 2015.
• Plenary talk at the 14th International Conference on Autonomous Agents and Multiagent System (AAMAS), 2015.
• Keynote talk at the 7th Workshop for Women in Machine Learning, 2013.
• Distinguished Lecture, Carnegie Mellon University, School of Computer Science, 2010.
Guy E. Blelloch

Professor
Department of Computer Science
Carnegie Mellon University

Email: blelloch at cs dot cmu dot edu
Phone: (412) 268-6245
Fax: (412) 268-5576
Office: 7125 Wean Hall
Other Contact Information

Research:

PUBLICATIONS

I'm co-director of the ALADDIN Center for the study of algorithms.

My research has largely been in the interaction of Algorithms and Programming Languages. Here is some of my more recent research.

- **Adaptive Computation.** The idea is to keep track of dependencies while executing an algorithm so that you can go back, change history, and propagate the change to the output.
- **Data Structures for Graph Compression.** We look at how to represent graphs with a small number of bits while still allowing efficient queries on the graphs.
- **Algorithms for Multiprocessor Garbage Collection.** The goal here is to bound the wait time for a GC while also bounding the memory required.
- **Purely Functional Algorithms.** We are interested in purely functional (side effect free) algorithms for various problems; most notably algorithms in computational geometry.

and here are other things I've worked on:

- **Thread Scheduling**
- **Parallel Algorithms** (Delaunay Triangulation, Treaps, Sorting, Graph Connectivity, List Ranking)
- **The NESL Language**
- **Provably Efficient Language Implementations**
- **Other:** Pipelining with Futures, Multibank Memory Systems.

Most of the research has been done under the umbrella of the ALADDIN center and as part of the Sangria project.
Earlier work was done as part of the PSCICO and Scandal projects.

You can try our animations of parallel algorithms. These were written in NESL and converted to JAVA using our NESL-to-Java-applet translator.
You can also try our Pittsburgh map and restaurant database. The interface is terribly primitive.
compared to e.g. mapquest, but this was the first of the map interfaces available on the web.

**Teaching:**

- **15-853**: Algorithms in the Real World (Fall 04)
- **15-499**: Algorithms and Applications (Spring 03)
- **15-451**: Algorithms (Spring 02)
- **15-213**: Introduction to Computer Systems (Spring 00)
- **15-850**: Algorithms for Indexing and Searching (Spring 99)
- **15-849(C)**: Parallel Computing (Fall 98)

I maintain the SCS faculty information page and guide for new faculty (only available at CMU).

If you are within CMU CS you can try my [Side Bar](#).

Find an address in Pittsburgh: [ ]

Or a user's page at CMU CS: [ ]

Interested in a vacation in Italy. Here is [My parents apartment in Italy](#), which they rent.

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Guy.Blelloch@cs.cmu.edu

_Last Updated: June 30, 2022_
Holiday Rentals: Vacation Rental Apartment

Balcone Di Casate

Menaggio ~ Lake Como ~ Italy
2 Bedrooms ~ 1 Bathroom ~ Sleeps 4 ~ Pool
Rental Rate: 800 Euros/week (high season), or $1000
Kids Welcome ~ No Smoking ~ No Pets

- Nicely landscaped top-quality condominium complex with gates and a garage. Quiet.
- Large Terrace with a 180 degree view of the most beautiful part of Lake Como, including views of Bellagio and Varenna.
- Very well maintained apartment with new kitchen.
- Large shared Pool, with shallow area for kids.
- Five minute walk to public boats and ferries, which take you to most locations on the lake.
- Ten minute walk to the center of Menaggio, one of the nicest towns on the lake.
- Beautiful hikes or drives to local mountains and villages.
- Within 2 kilometers of one of the most picturesque and challenging golf courses in Italy.

Lovely condominium located in Menaggio that sleeps four people in comfort in gated community with large swimming pool (open mid June to mid-September). The apartment has a living/dining room, a newly remodeled kitchen, two bedrooms and a bathroom. One bedroom has a queen bed and french doors onto the terrace, and the other has bunk beds. The apartment is nicely furnished and includes linen and a fully equipped kitchen. The bathroom has a clothes washer and the kitchen a dishwasher.
The apartment has a large furnished half-covered terrace with fabulous views over Lake Como. The terrace includes two areas, one with a dining table and one with a sitting area. Each building (5 total) in the complex has 2 floors each with 2 apartments. This apartment is on the lower floor, and has a private garden below the terrace and along the side of the apartment.

It is a 5 minute walk to the dock for lake boats and ferries as well as a minimarket and it is a 10 minute walk to the center of Menaggio with its restaurants, shops and other facilities.

There is a garage on the premises. Menaggio is located 1.5 hours drive from Milan-Malpensa Airport or the center of Milan, 0.5 hour from Lugano, Switzerland and 2 hours to the Upper Engadine (St. Moritz), Switzerland. While a car is recommended, it is not essential. Menaggio is served by an excellent public service system. There is one direct bus a day to and from Malpensa Airport and two more buses connecting in Como. There are hydrofoils, lake boats and ferries allowing access to all points on Lake Como. There are buses to Como, Lugano, St. Moritz and many mountain villages. There are excellent hikes in the mountains surrounding the lake. There is a first rate golf course.
Available mid-July to mid-September 2004. Rent is Euros 1,000 ($1,200) per week. Security deposit of Euros 500 ($600) required. Non-smokers, no pets.

For further information contact pbleloch@aol.com or phone 1-609-799-1475 (USA).
Christos Faloutsos

Current Position: Fredkin Professor of Computer Science.

Other affiliations:

- Database group at CMU
- Machine Learning Department
- PDL (Parallel Data Lab)

Past affiliations:

- Informedia (1997-2007)
- Computational Biology Department (2003-2015)

Research Interests:

- Data Mining for graphs and streams
- Fractals, self-similarity and power laws
- Indexing and data mining for video, biological and medical databases
- Database performance evaluation (data placement, workload characterization)

Projects


**GRANTS**

1. IBM FULCRUM project grant, round II (1986-1988). 2 IBM PC AT’s, fully equipped (= $10,000). The project is to implement a full-text retrieval system, using a novel method, called “signature files”.
2. NSF Grant (ID: DCR-8616833), 7/87 to 12/89. Title: "Signature File Methods for Text Data Bases”. Amount: $102,176.
3. NSF REU (Research Experience for Undergraduates) grant (IRI-8844914), amendment to the previous NSF grant DCR-8616833. Amount: $3,880.
7. NSF REU (Research Experience for Undergraduates) grant (IRI-8943224), second amendment to the NSF grant DCR-8616833. Amount: $3,998.
8. NSF CISE grant (IRI-8944635), third amendment to the NSF grant DCR-8616833. Amount: $12,914. The Department provides $14,947 as matching funds.
11. Thinking Machines Inc., donation of software and 2 years maintenance contract, 1/92. Amount: $130,000.
15. IBM-SUR grant, 1996-1997 Title Studies in Multimedia Data Acquisition, Searching and Representation PIs: Gary Marchionini and Christos Faloutsos Equipment grant.
16. Maryland Procurement, 9/96-9/99 Title: Document Image, Video and Natural Language Processing PI: David Doermann and Amy Weinberger Co-PIs/Senior personnel: Christos Faloutsos and Bonnie Dorr Amount: (est.) $575K

20 May 2022
19. INTEL equipment grant, 1/1999. 3 Pentium machines with monitors. Total list price: $21,675.


33. NSF, BES-0329549. Title: SENSORS: Placement and operation of an environmental sensor network to facilitate decision making regarding drinking water quality and security. PI: Jeanne VanBriessen Co-PIs: Anastassia Ailamaki, Paul Fischbeck, Christos Faloutsos and Mitchell Small. Duration: 09/01/03-8/31/06. Amount: $958,000.00


41. IBM Faculty Award, 2006. PI: Christos Faloutsos. Amount: $30,000.
42. Lawrence Livermore National Laboratory (LLNL), Contract No. B526511. Title: Prediction on Time-Evolving Complex Networks Duration: 09/01/06 - 09/30/07 Amount: $156,015
46. IBM Faculty Award, 2007. PI: Christos Faloutsos. Amount: $30,000.
47. NSF Grant No. IIS-0705359 III-COR: Collaborative Research: Mining Biomedical and Network Data Using Tensors PI: Faloutsos (co-PI: Vassileios Megalooikonomou, Temple University) Duration: 09/15/07 - 08/31/10. Amount: $307,985
50. Lawrence Livermore National Laboratory (LLNL), Contract No. B573265. Title: Mining Large Time-Evolving Graphs Duration: 03/01/07 - 09/30/08 Amount: $90,387
52. Lawrence Livermore National Laboratory (LLNL), Contract No. B579447 Title: Mining Large Time-Evolving Graphs Duration: 12/02/2008 - 09/30/2009 Amount: $50,000.
53. IBM Faculty Award, 2008 PI: Christos Faloutsos. Amount: $20,000.
55. Google grant, Title: Discovering Patterns and Detecting Anomalies in Large Graphs Duration: 2009-2010. Amount: $70,000
58. IBM Faculty Award, 2009 PI: Christos Faloutsos. Amount: $40,000.
59. Lawrence Livermore National Laboratory (LLNL), Contract No. B588309 Immunization and Mining of Large Cyber Networks Duration: 02/22/2010 - 12/31/2010 Amount: $100,000
61. Google gift *Wordly Knowledge* (with William Cohen, Tom Mitchell and Garth Gibson) Amount: $1,000,000 Duration: 2010-2012
68. LLNL contract number B594252 *Mining Large, Time-Evolving Data for Cyber Domains* Total: $85,000. Duration: Jan. 2011 - Sept. 2011
69. DARPA (sub-contract to SAIC) Prime Number: W911NF-11-C-0088 Sub Award Number: P010089633 *Anomaly Detection at Multiple Scales (ADAMS)* CMU part: $482,135 Duration: 08/22/2011 - 05/30/2013.
71. DARPA (subcontract to IBM) *Understand and Utilize Context-Aware Information Dissemination in Social Media* Amount: $46K (CMU part); Duration: 01/01/12 - 12/31/14.
77. NSF Award No. IIS-1408924 III: *Medium: Collaborative Research: Collective Opinion Fraud Detection: Identifying and Integrating Cues from Language, Behavior, and Networks* (Collaborative with Profs. Leman Akoglu (Stonybrook), and Bing Liu (UIC)). Amount: $299,908 to CMU ($1.2M total). Duration: 9/1/2014 - 8/31/2018


83. Flipkart. Amount: $25,000. Faculty Research Funding - unrestricted.

84. Portuguese Science and Technology Foundation - AIDA grant. Amount $175,000, 3 years, Sept. 2019 - Aug. 2022.

85. Portuguese Science and Technology Foundation - TAMI grant. 3 years, April 2020 - March 2023.

86. Award Number: 54408278001; Pennsylvania Infrastructure Technology Alliance (PITA); 01/01/2020 - 05/31/2021.


FELLOWSHIPS AND AWARDS
1. Graduate Research Board Summer Research Award 1987: $4,000.
2. 1989 Presidential Young Investigator Award (PYI) - NSF IRI-8958546. Title: Access methods for large multimedia databases $125,000 for 5 years; up to $500,00 with matching funds.
4. 2006: Research Contribution Award, in the Int. Conference on Data Mining (ICDM), Hong Kong, China, December 2006.
6. 2010: ACM Fellow
7. 2012: Honorary PhD from Aristotle University of Thessaloniki, Greece.
9. 2019: AI Tang fellowship (CSD, CMU)

BEST PAPER AWARDS
2. 1997 VLDB 10 Year Ago Paper Award (Timos Sellis, Nick Roussopoulos and Christos Faloutsos "The R+-Tree: A Dynamic Index for Multi-Dimensional Objects", VLDB 1987, pp. 507-518
Jodi L. Forlizzi    Geschke Director
Professor
forlizzi@cs.cmu.edu
www.jodiforlizzi.com

Geschke Director and Professor, Human Computer Interaction Institute and School of Design, Carnegie Mellon University, November 2017–present.

Diversity, Equity, and Inclusion Lead, School of Computer Science, 2019-.

Co-Chair, Campus Task Force on Climate, October 2018-October 2019.


Co-founder, Pratter.us. Co-founder of a healthcare startup publishing outpatient healthcare costs.

Innovator and Project Manager, E-Lab LLC, Chicago, IL 1998-1999. Specialize in research for new product design. Oversee research and design planning, innovating design processes and practices, and developing business proposals for a variety of application areas.


Education


BFA, Illustration, Philadelphia College of Art, Philadelphia, PA.

as of 1/1/21
Co-owner and principal of a design and photography firm serving the Delaware Valley.


**Consultant Experience**  
Interaction Designer, 1997-present  
Interface and interaction design, as well as project management, usefulness and usability testing, strategizing for and managing interdisciplinary design teams.


**Publication List**  
**Books**  


Other Academic Review Committees

Dissertation Opponent, Department of Informatics, University of Umea (Fatemeh Moradi), 2017.
Dissertation Opponent, Department of Design, University of Umea (Tara Mullaney), 2016.
Dissertation Committee, I-School, University of Michigan (Rayoung Yang), 2015.
Dissertation Committee, Human Engineering, University of Pittsburgh (Jing/Jenny Wang), 2014.
Dissertation Committee, Computer Science, University of Arizona, (Ryan Brotman), 2013.
Dissertation Committee, Georgia Tech (Ja-Young Sung), 2008.
Dissertation Committee, University of Central Florida (Cindy Bethel), 2008.
Dissertation Committee, Georgia Tech (Susan Wyche), 2008.
Dissertation Committee, KAIST (Sona Kwak), 2008.
Dissertation Committee, Heinz School, CMU (Danny Fernandez), 2008.

Contract and Grant Support

Funded


Pending


NSF ERC: Planning: NSF Engineering Research Center for a New Species of Engineer: Hybrid Intelligence Based on Research in Engineering Teams (HIBRET). CMU, UC Berkeley, Howard University, Penn State University.


**Past**


ANTIDOTE: Adaptive Networks for Threat and Intrusion Detection or Termination. MURI, submitted with Gaurav Sukhatme, Sven Koenig, Maja Mataric (USC), Daniela Rus (MIT), Vijay Kumar, Robert Ghrist, Maxim Likhachev (Penn), Manuela Veloso, Howie Choset, and Tony Stentz. March 2009-February 2013.

Extending Skills of Elderly Drivers. General Motors Gift, Co-PI with Anind Dey, November 2009-October 2010.

Situational Awareness of Older Drivers. Quality of Life Technology Research Grant, co-PI with Anind Dey, October 2008-September 2009.


Quality of Life Technology Center. NSF ERC, June 2009-May 2014.


Human Dynamics of Robot-Supported Collaborative Work. NSF DHB, Co-PI with Sara Kiesler, Jessica Hodgins, and Sue Fussell, December 06-November 09.


Monitoring and Feedback To Support Physical Exercise Awareness. PA State Funding, Co-PI with Anind Dey, January 06-December 06.

Monitoring and Feedback to Support Physical Exercise Awareness. PITA, PI, with Anind Dey.

Managing Human Attention. NSF ITR, submitted with Robert Kraut and Scott Hudson, September 04-August 07.

Physiological Body Monitors to Prevent Falls in the Aging Population. PITA, PI, submitted with Scott Hudson and Francine Gemperle, December 02-November 03.

Cognitive and Social Design of Assistive Robots. NSF/ITR-PE, Co-PI, submitted with Sara Kiesler, Pamela Hinds, and Sebastian Thrun, September 01-August 06.
Situationally Appropriate Interfaces. NSF/ITR, submitted with Scott Hudson, Sara Kiesler, and Chris Atkeson, September 01-August 06

Augmented Cognition: Combining Human and Digital Memory. DARPA, senior personnel, submitted with Randy Pausch and Dennis Proffitt, September 01-August 05.

Situationally Aware Systems. Co-investigator, DARPA, February 01-December 01, with Scott Hudson.

Enhancing Small Displays: Using multimodal cues to enhance the communication of information. Co-principal investigator, Oracle Corporation, February 01-June 01, with Sara Kiesler.

Using Palm Devices as Universal Personal Controllers. Co-investigator, Pittsburgh Digital Greenhouse, December 00-November 01, with Brad Myers.

Enhancing Small Displays: Using multimodal cues to enhance the communication of information. Principal investigator, Oracle Corporation, May 00-January 01.

Research on New Interactions for 3G Devices and Modular TV. Co-investigator, Samsung Electronics, December 00-March 01, with Dan Boyarski.

User Experience and Interaction Design. Berkman New Faculty Development Fund, January 00.

**Evidence of Teaching Performance**

**Courses taught at Carnegie Mellon**

- 05-452/652, Service Design, 57 students, Fall 2019.
- 05-453, Design Perspectives in HCI, 24 students, Spring 2018.
- 05-898, Service Design, 36 students, Fall 2015.*
- 05-392, Interaction Design Overview, 46 students, Fall 2014.
- 51-385/785, Designing for Service, 28 students, Fall 2013.
- 51-385/785, Designing for Service, 28 students, Fall 2012.*
- 05-774, Design Perspectives in HCI, 20 students, Spring 2012.*
- 51-702, Graduate Interaction Design Seminar, 10 students, Spring 2012.
- 05-651, Interaction Design Fundamentals, 15 students, Fall, 2011.*
Phillip B. Gibbons
Curriculum Vitae

gibbons@cs.cmu.edu
http://cs.cmu.edu/~gibbons/
May 2022

Research Interests
Research areas include big data, parallel computing, databases, cloud computing, sensor networks, distributed systems, and computer architecture. My publications span theory and systems, across a broad range of computer science and engineering (e.g., conference papers in APoCS, ASPLOS, ATC, ESA, EuroSys, HPCA, ICML, IPDPS, ISCA, IISPASS, MICRO, MLSys, NeurIPS, NSDI, OSDI, PACT, SoCC, SODA, SOSP, SPAA and VLDB since 2015).

Education

Professional Experience
• Carnegie Mellon University, Pittsburgh, Pennsylvania. Professor, Computer Science Department, 2015–present. Professor, Electrical and Computer Engineering Department, 2015–present. Principal Investigator (PI or co-PI) for the following research projects:
  – Prescriptive Memory: Razing the semantic wall between applications and computer systems with heterogeneous compute and memories.
  – Asymmetric Memory: Write-efficient algorithms and systems, for settings (such as emerging non-volatile memories) where writes are significantly more costly than reads.
  – Big Learning Systems: Mapping out and exploring the space of large-scale machine learning from a systems’ perspective. Recent focus on geo-distributed learning over non-IID data.
Adjunct Professor, Computer Science Department, 2003–2015. Adjunct Associate Professor, Computer Science Department, 2000–2003. Visiting Professor, Computer Science Department, 2000.

Principal Investigator (PI or co-PI) for the following research projects (partial list):
  – Hi-Spade: Hierarchy-savvy parallel algorithm and system design, focusing on high-level locality abstractions, smart runtime schedulers, and emerging non-volatile memory technologies.
  – LBA: Hardware accelerators for online program correctness checking tools.
  – Sybil Defenses: Limiting the impact of malicious users in distributed systems.
• D. M. Kristol, E. Gabber, P. B. Gibbons, Y. Matias and A. Mayer.  
  **Design and Implementation of the Lucent Personalized Web Assistant (LPWA).**  

• P. B. Gibbons and Y. Matias.  
  **Synopsis Data Structures for Massive Data Sets.**  

• P. B. Gibbons, Y. Matias and V. Poosala.  
  **Aqua Project White Paper.**  

• P. B. Gibbons.  
  **What Good Are Shared-Memory Models?**  

• P. B. Gibbons et al.  
  **A Survey of Query Processing Techniques with Recommendations for the Teradata Database.**  

• P. B. Gibbons.  
  **Bootstrapping HPC into Mainstream Computing.**  

• P. B. Gibbons.  
  **The Asynchronous PRAM: A Semi-Synchronous Model for Shared Memory MIMD Machines.**  

• P. B. Gibbons.  
  **Towards Better Shared Memory Programming Models.**  

### Grants and Gifts

- **Oracle Labs, End-to-End Compiler Optimization of Data Movement Across Modern Fragmented Software Stacks**  
  Todd Mowry, Phillip Gibbons, $83,250  
  Gift, June 2021

- **National Science Foundation, Prescriptive Memory: Razing the Semantic Wall Between Applications and Computer Systems**  
  Phillip Gibbons (PI), Henny Admoni, Nathan Beckmann, Franz Franchetti, Jessica Hodgins, $250,000  
  October 2020 – September 2022

- **Oracle Labs, End-to-End Compiler Optimization of Data Movement Across Modern Fragmented Software Stacks**  
  Todd Mowry, Phillip Gibbons, $83,250  
  Gift, May 2020

- **VMware University Research Fund, Prescriptive Memory**  
  Phillip Gibbons, $75,000  
  Gift, January 2020
• National Science Foundation, *Parallel Models and Algorithms for Emerging Memory Systems*
  Guy Blelloch, Phillip Gibbons, $1,200,000
  October 2019 – September 2023

• National Science Foundation, *Multicore to Wide Area Analytics on Streaming Data*
  Phillip Gibbons $492,000
  July 2017 – July 2021

• Intel Corporation, *Intel Science and Technology Center for Visual Cloud Systems*
  Senior Personnel, $4,125,000
  September 2016 – August 2019

• Facebook Research Grant
  Phillip Gibbons, $30,000
  Gift, September 2015

• National Science Foundation, *Write-Efficient Parallel Algorithms for Emerging Memory Technologies*
  Guy Blelloch, Phillip Gibbons, $845,000
  September 2015 – August 2019

While an employee of Intel, I participated in the following grants (as a no cost or unofficial co-PI):

• National Science Foundation, *Parallelism without Concurrency*
  Charles Leiserson, Guy Blelloch, Jeremy Fineman, Phillip Gibbons, $2,428,662
  July 2013 – June 2017

• Intel Corporation, *Intel Science and Technology Center for Cloud Computing*
  Co-PI with Gregory Ganger, $11,500,000
  September 2011 – August 2016

• National Science Foundation, *Locality with Dynamic Parallelism*
  Guy Blelloch, Phillip Gibbons, $449,055
  June 2010 – June 2013

• PITA ICES FY06-D, *Distributed Mining in Co-Evolving Streaming Sensors*
  Christos Faloutsos, Phillip Gibbons, $64,000
  January 2006 – December 2006

• PITA ICES FY03-21, *Automatic Mining on Sensor Data*
  Christos Faloutsos, Phillip Gibbons, $39,079
  November 2003 – December 2004

**Patents**

Issued patents, filed by AT&T or Lucent Technologies:

   **Distinct Sampling System and a Method of Distinct Sampling for Optimizing Distinct Value Query Estimates.**

   **Join Synopsis-Based Approximate Query Answering.**

   **System and Method for Improving Index Performance through Prefetching.**
GARTH GIBSON

Associate Professor  
Computer Science Dept and  
Dept of Electrical and Computer  
Engineering  
Carnegie Mellon University  
5000 Forbes Avenue, Pittsburgh,  
PA 15213-3891  
E-mail:  
garth.gibson@cs.cmu.edu

on leave from CMU to act as  

Co-Founder and Chief  
Technology Officer  
Panasas, Inc. www.panasas.com  
1501 Reedsdale Street,  
Pittsburgh PA 15233  
Phone: 412-323-3500, FAX:  
412-323-3511  
E-mail:  
garth.gibson@panasas.com

RESEARCH STATEMENT

My research is centered on
RESEARCH AREAS

Design and performance analysis of computer systems including both theory and implementation:

Algorithmic Work: Designing and analyzing algorithms for: resource allocation, task/job scheduling, load sharing, routing, cycle stealing, replication, power-management, multi-class/multi-server scheduling, multi-core parallel scheduling, fairness. Correlated arrival processes, and analysis under high-variability workloads. Known for “All-Can-Win Theorem”, demonstrating that scheduling policies which are biased towards favoring small jobs can also be preferable to large jobs.

Stochastic Analysis & Queueing Techniques: Developing new methods for stochastic analysis. Examples include: (i) Recursive Dimensionality Reduction (RDR), a technique that allows one to reduce a Markov chain that grows unboundedly in many dimensions to a Markov chain that grows unboundedly in only one dimension, by using the idea of busy period transitions; (ii) Recursive Renewal Reward (RRR) and Clearing Analysis on Phases (CAP), techniques that allow one to obtain closed-form solutions for many one-dimensional infinite repeating Markov chains, including the M/M/k with setup chain; (iii) Exact analysis of Replication Systems: the first exact solution (in product-form) for replication systems, involving any number of servers, and number of classes, and any degree of replication. (iv) SOAP Analysis of Scheduling Policies: the first exact response time analysis of a huge class of scheduling policies with no prior analysis, including Gittins Index, for optimal scheduling when job sizes are unknown. (v) Optimal Scheduling for Multi-server systems: first algorithms and analysis for optimal scheduling in the M/G/k, both with known and unknown job sizes.


Modeling and Workload characterization: Known for discovery of Pareto heavy-tailed distribution of UNIX process CPU lifetimes. Statistical characterization of workloads including UNIX processes, web, OLTP, supercomputing, memory workloads, and parallel jobs.

EMPLOYMENT


2008 - 2011 Associate Professor and Associate Department Head.
Computer Science Department, Carnegie Mellon University.


Funded by: NSF Postdoctoral Fellowship in the Mathematical Sciences.
Mentor: Prof. Tom Leighton.

EDUCATION

1990-1996 University of California, Berkeley.
Ph.D. in Computer Science, August 1996.
Thesis: Network Analysis without Exponentiality Assumptions.
Advisor: Prof. Manuel Blum. Committee: Manuel Blum, Sheldon Ross, Venkat Anantharam.

1984-1988 Brandeis University, Waltham, Massachusetts.
Advisor: Prof. Martin Cohn.

HONORS

2022 Keynote Speaker: International Teletraffic Congress (ITC 2022).
2021 Distinguished Lecture Series Speaker: Penn State, Computer Science Department.
2021 Keynote Speaker: Data-Driven Queueing Challenges (DDQC 2021).
2021 ACM SIGMETRICS 2021 Best Paper Award.
2021 Second Inaugural Speaker: Scheduling Seminar.
2020 Google Faculty Award.
2020 ACM SIGMETRICS 2020 Best Video Award.
2020 Bruce J. Nelson Endowed Chair in Computer Science.
2019 ACM SIGMETRICS 2019 Best Student Paper Award.
2019 Ruth and Joel Spira Outstanding Teaching Award.
2019 Fellow of IEEE.
2018 IFIP PERFORMANCE 2018 Best Student Paper Award.
2018 Keynote Speaker: Young European Queueing Theory Conference (YEQT 2018).
2018 APS Best Student Paper Award Finalist.
2018 Microsoft Faculty Award.
2018 Distinguished Lecture Series Speaker: UCSD, Computer Science Department.
2018 Plenary speaker at Dutch Queueing Colloquium 40th Anniversary.
2018 Fellow of ACM.
2017 Keynote Speaker: MIT LIDS Student Conference.
1987 Phi Beta Kappa.
1984-88 Brandeis University 4-year Merit Scholarship.
1984-88 Lulu T. Briggs 4-year Scholarship.
1984 Valedictorian South Brunswick High School, New Jersey.

PUBLICATIONS

Books

[22] Mor Harchol-Balter. IN PROGRESS: Probability Theory for Computer Scientists. Currently working with publisher. Expected publication date: 2024. Based on 500 pages of lecture notes from 15-259 class at CMU.


Thesis


Guest Editor


Chapters in Books


Refereed Journal Papers

Apr 2005  Chaired committee for Allen Newell Graduate Teaching Award.
Apr 2005  Chaired committee for Herbert A. Simon Award.
Apr 2005  Presentation to 100 undergraduates on “Applying to Grad School.”
Mar 2005  Presentation at Open House Graduate Student Recruiting.
Spr 2005  CS hiring committee: Performance evaluation area.
2005     Doctoral Review Committee (DRC).
2004-2005 Instrumenting SCS Perlis Teaching Assistant Award.
Jan 2005  Exam questioner/grading for Tepper School qualifiers.
Dec 2004  Undergraduate math colloquium speaker. Host: Deborah Brandon.
Sep 2004  Women in SCS Road Show.
Aug 2004  Host CSD IC party at my home.
May 2004  Judge for Herbert A. Simon Award.
Apr 2004  Presentation to 100 undergraduates on “Applying to Grad School.”
Jan 2004  Exam questioner/grading for Tepper School qualifiers. Also, reader on some summer papers.
2004     Doctoral Review Committee (DRC).
Aug 2003  Host CSD IC party at my home.
May 2003  Judge for Newell Award.
Apr 2003  Presentation to 100 undergraduates on “Applying to Grad School.”
Apr 2003  Heavy involvement in faculty recruiting. Host parties.
Jan 2003  Exam questioner/grading for Tepper School qualifiers.
2003     Doctoral Review Committee (DRC).
Nov 2002  Presentation to 100 undergraduates on “Applying to Grad School.”
Aug 2002  Host CSD IC party at my home.
Aug 2002  Provide interview for undergraduate recruitment tape.
July 2002 Committee to evaluate department chair position.
May 2002  Joined SCS Web advisory committee.
May 2002  Heavy involvement in faculty recruiting. Host parties.
Apr 2002  Presentation to 150 undergraduates on “Applying to Grad School.”
Mar 2002  Presentation at Open House Graduate Student Recruiting.
Jan 2002  Exam questioner/grading for Tepper School qualifiers.
Nov 2001  Sent letters to top 130 CMU alumni encouraging them to apply to grad school at CMU.
Nov 2001  Presentation to CMU Women Graduate Organization on “Advising and Being Advised.”
Aug 2001  Host CSD IC party at my home.
Aug 2001  Presentation at Andrews Leap to High School students.
Apr 2001  Heavy involvement in faculty recruiting. Host parties/candidates.
Mar 2001  Presentation at Open House Graduate Student Recruiting.
Nov 2000  Presentation at Freshman IC.
Nov 2000  Led Pannel at CS Immigration Course titled “How to be a Great Advisor/ How to be a Great Grad Student.”
Nov 2000  Sent letters to top 40 CMU alumni encouraging them to apply to grad school at CMU.
Aug 2000  Host CSD IC party at my home.
July 2000  Presentation at Andrews Leap to High School students.
Apr 2000  Presentation to prospective undergraduates at Undergrad Open House.
Mar 2000  Presentation at Open House Graduate Student Recruiting.
Oct 1999  Presentation to Women in SCS group on “Getting the Most Out of a Conference.”
Aug 1999  Presentation at Andrews Leap to High School students.

COMMUNITY SERVICE/OUTREACH

2018     Google Women in Tech Summit speaker.
2008-pres  Created first-ever Western PA American Regional Mathematics League (ARML) team. 
Includes 25 high schoolers from all over Western PA. 
Our team ranked 3rd in the nation in the B division in the 2012 competition and is now in the A division. 
Organize weekly 3-hour team practices and trips to national math competitions throughout the year. 
Receive annual funding from Jump Trading, Chicago, IL.

Teach every Monday afternoon.

2002-2004  Volunteer math teacher at Winchester-Thurston School, Pittsburgh, PA. 
Teach advanced mathematics to 2nd graders. Wednesday mornings, every other week.

1988-1990  Volunteer Teacher at City Year, Stilling St., Boston, MA. 
Volunteer Teacher Boston Partners in Education. 
Teach math to disadvantaged students one evening per week.

CONTRACT AND GRANT SUPPORT

Current:

Title: Predictable Scheduling for Borg  
PI : Mor Harchol-Balter.  
Agency: Google Faculty Award  
Duration: August ’20 - unrestricted  
Amount: $70,000  
Award No: Google

Title: NSF-CMMI: Optimal Scheduling of Parallelizable Jobs in Cloud Computing Environments  
PI : Mor Harchol-Balter.  
co-PI: Ben Moseley.  
Agency: NSF-CMMI.  
Duration: Jan ’20 - Dec ’22.  
Amount: $549,470.00.  
Support: 25% SU.  
Award No: 1938909  
PM: Georgia-Ann Klutke.

Title: Facebook Graduate Fellowship.  
PI : Benjamin Berg (my graduate student).  
Duration: Jan ’19 - Jan ’21.

Title: NSF-CS: Medium: Collaborative Research: Foundations of Cache Network Operations for Content Delivery  
PIs : Mor Harchol-Balter and Ramesh Sitaraman.  
Agency: NSF-CS.  
Duration: Sept ’18 - Sept ’22.  
Amount: $1,200,000.00.  
Support: 33% SU.
Award No: 1763701 (originally 180341).
PM: Samee Khan.

Past:

Title: NSF-XPS: FULL: Bridging Parallel and Queueing-Theoretic Scheduling – SUPPLEMENT
PIs: Mor Harchol-Balter.
Agency: NSF-XPS – SUPPLEMENT.
Duration: July ’19 - July ’20
Amount: $150,000.
Support: 33%SU.
Award No: 1629444.
PM: Tracy Kimbrel.

Title: RobinHood: Cache Sharing System
PI: Mor Harchol-Balter.
Agency: Microsoft Faculty Award
Duration: April ’18 - unrestricted
Amount: $30,000.
Award No: Microsoft

Title: NSF-XPS: FULL: Bridging Parallel and Queueing-Theoretic Scheduling.
PIs: Guy Blelloch, Umut Acar, Mor Harchol-Balter.
Agency: NSF-XPS.
Duration: July ’16 - July ’19
Amount: $825,000.
Support: 33%SU.
Award No: 1629444.
PM: Tracy Kimbrel.

Title: NSF Graduate Fellowship.
PI: Ziv Scully (my graduate student).
Duration: September ’16 - September ’19.

Title: NSF-CMMI:Reducing Latency by Replicating Jobs.
PI: Mor Harchol-Balter.
Agency: NSF-CMMI.
Duration: Sept ’15 - Sept ’18
Amount: $299,711.
Support: 33%SU.
Award No: 1538204.
PM: Michael Fu.

Title: Performance Analysis and Design of Computer Systems.
Title: When Many Workloads Share Networked Storage: How to Guarantee Tail Latency SLOs.
PI: Mor Harchol-Balter.
Agency: Google Faculty Research Award: Unrestricted Gift
Duration: February ’15 - February ’16.
Amount: $67,000.
Award No: Google – TBA.

TITLE: NSF REU Supplement
PI: Mor Harchol-Balter.
Agency: NSF-CS Implementing CSR Supplement to NSF-CS-1116282.
Duration: Summer 2015.
Amount: $8000.
Award No: 25851.2.1122199.
PM: Mimi McClure.

Title: NSF-CMMI:Priority Pricing for Profit Maximization Given Strategic, Delay-Sensitive Customers with a Continuum of Types.
PI: Mor Harchol-Balter (with Mustafa Akan, co-PI).
Agency: NSF-CMMI
Duration: Aug ’13 - Aug ’16
Amount: $290,000.
Support: 25%SU.
Award No: 1334194.
PM: Sheldon Jacobson.

Title: Intel Pittsburgh Cloud Computing ISTC Fellowship for Student.
PI: Timothy Zhu (my graduate student).
Duration: September ’13 - ’16
Amount: Yearly support for 1 Ph.D. student

PI: Mor Harchol-Balter.
Agency: NSF-CS
Duration: Aug ’11 - Aug ’15
Amount: $373,472.
Support: 33%SU.
Award No: 1116282.
PM: Krishna Kant.
Title: NSF Graduate Fellowship.
PI: Kristy Gardner (my graduate student).
Duration: September ’12 - September ’15.

Title: Intel Pittsburgh Cloud Computing ISTC Fellowship for Student.
PI: Anshul Gandhi (my graduate student).
Duration: September ’11 - ’13
Amount: Yearly support for 1 Ph.D. student

Title: Western PA ARML Team Funding.
PI: Mor Harchol-Balter
Agency: Jump Trading, Inc.
Duration: Sept ’12 - Sept ’13.
Amount: $12,000.
Award No: ARML

Title: Maximizing Revenue in a Multi-Class Environment with Unknown Customer Valuations and Unknown Delay Sensitivities.
PI: Mor Harchol-Balter.
Agency: Microsoft-CMU Center for Computational Thinking
Amount: $80,000.
Award No: Microsoft

Title: NSF-CSR: Student Travel Support for Sigmetrics 2013.
PI: Mor Harchol-Balter.
Agency: NSF-CSR
Duration: Jan ’13 - Jan ’14
Amount: $10,000.
Award No: 1300202.
PM: Krishna Kant.

Title: Maximizing Pricing Based on Current Delay.
PI: Mor Harchol-Balter.
Agency: Microsoft-CMU Center for Computational Thinking
Duration: Aug ’11 - Aug ’12.
Amount: $74,736.
Award No: Microsoft

Title: Western PA ARML Team Funding.
PI: Mor Harchol-Balter.
Agency: Jump Trading, Inc.
Duration: Sept ’11 - Sept ’12.
Amount: $7,500.
Award No: ARML
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<tr>
<th>Title:</th>
<th>Kauffman Foundation Commercialization Grant.</th>
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<tr>
<td>PI:</td>
<td>Awarded to my student: Anshul Gandhi.</td>
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<td>Duration:</td>
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<tr>
<th>Title:</th>
<th>Performance Analysis and Design of Computer Systems.</th>
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<td>Agency:</td>
<td>Yahoo! Faculty Research Award</td>
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<th>Title:</th>
<th>Energy Efficient and Proportional Datacenter Computing.</th>
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<td>PI:</td>
<td>Dave Andersen and Mor Harchol-Balter.</td>
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<td>Agency:</td>
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<td>Duration:</td>
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<tr>
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<th>Building a Power-Efficient Load Balancer.</th>
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<td>Agency:</td>
<td>Yahoo! Faculty Research Award</td>
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<td>Duration:</td>
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<td>Duration:</td>
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Agency: Innovation Works
Duration: June ’09 - Sept ’09.
Amount: $15,000
Award No: N/A

Title: Optimizing Server Farm Performance in Power-Constrained Environments.
PI: Mor Harchol-Balter.
Agency: The Technology Collaborative of Pittsburgh.
Duration: January ’09 - June ’10.
Amount: $124,000.
Support: 66% SU.
Award No: 1010970

Title: Optimizing Server Farm Performance in Power-Constrained Environments.
PI: Mor Harchol-Balter.
Agency: Matching funds (in kind) from Project Olympus and the Idea Foundry, Pittsburgh.
Duration: January ’09 - June ’10.
Amount: $30,000.

Title: Efficient Power Management by Alternating Between “Extreme” Power States.
PI: Mor Harchol-Balter.
Agency: CMU Technology Transfer Center & Project Olympus.
Duration: January ’09 - June ’10.
Amount: $40,000.
Award No: 2001801

Title: Intel Pittsburgh Lab Fellowship for Student.
PI: Anshul Gandhi (my graduate student).
Duration: September ’08 - May ’10.
Amount: 1.5 years graduate student support.

Title: SMA/PDOS Collaborative Research: Design, Analysis, and Control of Adaptive Sharing Mechanisms.
co-PI: Mor Harchol-Balter (with Vishal Misra, Dan Rubenstein, Ed Coffman, and Predrag Jelenkovic).
Agency: NSF.
Grant No: NSF CNS-0719106.
33
Duration: August ’07 - August ’08.
Amount: $100,000.
Support: 33% SU.
Center No: 17666.1.1121054

Title: Scheduling the TeraGrid.
PI: Mor Harchol-Balter.
Company: Microsoft Research. Award Number: 16101.
Duration: May ’07 - May ’08.
Amount: $75,000.
Support: Winner of Microsoft Breakthrough Research Grant. Unrestricted Gift.

Title: CAREER: The Impact of Resource Scheduling on Improving Server Performance.
PI: Mor Harchol-Balter.
Agency: NSF.
Grant No: NSF CCR-0133077. CAREER Award. Division of Computer and Network Systems. Distributed Systems.
Duration: March ’02 - February ’08.
Amount: $350,000.
Support: 33% SU.
Center No: 8061.1.1120231.

Title: ITR: Improving the Performance of Web Servers under Overload.
PI: Mor Harchol-Balter.
Agency: NSF.
Grant No: ITR-0313148. Division of Computer and Communication Foundations.
Duration: August ’03 - July ’07.
Amount: $280,000.
Support: 8% SU.
Center No: 10575.1.1120449.

Title: Siebel Fellowship.
PI: Adam Wierman (my graduate student).
Duration: September ’06 - September ’07.

Title: External QoS Management System for Backend Database Servers.
PI: Mor Harchol-Balter.
Agency: The Technology Collaborative of Pittsburgh.
Duration: August ’05 - August ’06.
Amount: $188,550.
Support: 33% SU.
Center No: 13821.1a.1010629.

Title: Analysis of Cycle Stealing and other Problems via new Dimensionality Reduction Approach.
PI: Mor Harchol-Balter.
Agency: NSF.
Duration: July '03 - July '06.
Amount: $150,000.
Support: 25% SU.
Center No: 10372.1.1120427.

Title: NSF PhD Graduate Fellowship for Student.
PI: Adam Wierman (my graduate student).
Agency: NSF.
Duration: July '03 - July '06.
Amount: 3 years graduate student support.

Title: QOS for Online Shopping: Providing Priority by Scheduling the Database.
PI: Mor Harchol-Balter (with Natassa Ailamaki, Co-PI)
Duration: August '03 - August '05.
Amount: $265,192.
Support: 33% SU.
Center No: 10363.1.1010366.

Title: IBM Faculty Award with PhD Graduate Fellowship for Student.
PI: Bianca Schroeder (my graduate student).
Agency: IBM.
Duration: September '03 - September '05.
Amount: 2 years graduate student support.

Title: ITR: Exploiting Remote Infrastructure for Mobile Information Access.
PI: M. Satyanarayanan (Mor Harchol-Balter, Co-PI).
Agency: NSF.
Grant No: ITR ANI-0081396. Division of Computer and Network Systems.
Duration: September '00 - September '05.
Amount: $448,820.
Support: 33% SU.
Center No: 6748.1.1120092.

Title: Running Web Servers under Overload.
PI: Mor Harchol-Balter.
Duration: August '01 - August '02.
Amount: $200,500.
Support: 50-100% AY.
Center No: 6737.1.1010099.

Title: Connection Scheduling in Web Servers.
PI: Mor Harchol-Balter.
Duration: August '00 - August '01.
Title: Faculty Gift.
PI: Mor Harchol-Balter.
Agency: EMC\textsuperscript{2} Corporation.
Duration: April ’01 - March ’04.
Amount: $200,075.
Support: 67-100\%SU.
Center No: 4737.1.1010099.

Title: IBM Faculty Award with PhD Graduate Fellowship for Student.
PI: Nikhil Bansal (my graduate student).
Agency: IBM.
Duration: September ’01 - September ’03.
Amount: $100,000.
Support: 0-22\%AY.
Center No: 8236.1.1010272.

Title: Postdoctoral Fellowship Mathematical Sciences.
PI: Mor Harchol-Balter.
Agency: NSF.
Grant No: 9627445.
Duration: September ’96 - August ’00.
Support: Postdoctoral Research Fellowship Stipend.

INDUSTRY EXPERIENCE

2021 - pres Collaborating with Voltron on Database Scheduling.
2019 - pres Collaborating with Google on Borg Scheduling.
2020 - pres Collaborating with Google on Execution Economy.
2019 - 2021 Collaborating with Facebook on Caching Systems.
2017 - 2019 Collaborating with Microsoft on Web Caching.
2016 - 2018 Collaborating with Akamai on CDN Caching Algorithms.
2015 - 2016 Collaborating with Google on Meeting Tail QoS Guarantees for Shared Networked Storage.
2008 - 2016 Collaborating with Intel Research-Pittsburgh on Data Center Power Management (Mike Kozuch).
2012 - 2014 Collaborating with Microsoft Research-Cambridge on Prioritizing Mixed Workloads (Eno Thereska).
2001: SCS Facilities Committee, SCS Facilities Committee, ECE Quals Committee, ECE Undergraduate Studies Committee

2000: SCS Systems Hiring Committee, ECE Undergraduate Studies Committee

1999: ECE Undergraduate Studies Committee, Computer Engineering Curriculum Committee (chair)

1998: ECE Undergraduate Studies Committee

Support

*PicoCTF*, National Science Foundation, 2014-2017, awarded, \$225,000 co-PI with David Brumley (CMU ECE).

Amazon Research grant, AWS credits for developing autograding service, June, 2013, \$2,000

Research award, Intel Corporation, Cloud computing research, June, 2010, \$125,000

Intel equipment grant, Autograding Cluster for 15-213: Intro to Computer Systems, Mar, 2010, \$50,000.

Unrestricted gifts, Anonymous Donor, through the Vanguard Charitable Endowment, \$300,000, 2006–2013.

Towards Petascale Simulation of Urban Earthquake Impacts, National Science Foundation, (OCI-0749227), Sept 2007–Aug 2011, \$1,600,000, co-PI with Jacobo Bielak (CMU CEE), Gregory Fenves (UC Berkeley), Ahmed Elgamal (UCSD), Kwan-Liu Ma (UCSD).

Liberating Personal Computing from Hardware, National Science Foundation, (IIS-0429334), Sept 2004–Aug 2007, \$1,320,000, co-PI with Satya (CMU SCS), Perrig (CMU ECE) and Farber (CMU ISRI).

Deployment-based Insights from Internet Suspend/Resume, Carnegie Mellon CyLab, July 2006 - June 2007, \$60,000, co-PI with Satya.

IBM equipment grant, Blade Center for Internet Suspend/Resume, Aug, 2004, \$130,056, PI, (co-PI: Satya).

Computational Database Systems for Massive Scientific Datasets, National Science Foundation, (IIS-0429334), Sept 2004 - Aug 2007, \$1,320,000, PI (co-PIs: Ganger (ECE) and Ailamaki (SCS))


The SCEC Community Modeling Environment - An Information Infrastructure for System Level Earthquake Research, National Science Foundation, Sept 2001–August 2006, \$395,000. co-PI with J. Bielak (CMU CEE).

Seismic Propagation in Urban Regions, National Science Foundation, Sept 2000–March 2001, \$130,000. co-PI with J. Bielak (CMU CEE).
Large-Scale Modeling and Forecasting of Complex Earthquake Ground Motion in Sedimentary Basins, *National Science Foundation KDI award*, (CMS-9980063), Sept 1999–Aug 31, 2002, **$2,131,000**, co-PI with J. Bielak and O. Ghattas (CMU CE), J. Shewchuk (UC-Berkeley), and S. Day (San Diego State University).


Microsoft software grant for Intel Computer Systems Cluster, Aug, 1999, **$49,920**, co-PI with Randy Bryant.


Equipment Grant for Research in Parallel Scientific Computing (72-node Paragon system), 1994, *Intel Corp*, **$2,000,000**, PI.

Earthquake Ground Motion Modeling in Large Basins, *National Science Foundation Grand Challenge Award* (CMS-9318163), Sept, 1993–Feb, 1998, **$2,154,000**, co-PI with J. Bielak (CE, PI), and O. Ghattas (CE).


Tuomas Sandholm is Angel Jordan University Professor of Computer Science at Carnegie Mellon University and a serial entrepreneur. His research focuses on the convergence of artificial intelligence, economics, and operations research. He is Co-Director of CMU AI. He is the Founder and Director of the Electronic Marketplaces Laboratory. He has published over 500 peer-reviewed papers, holds 25 US patents, and his h-index is 91. In addition to his main appointment in the Computer Science Department, he holds appointments in the Machine Learning Department, Ph.D. Program in Algorithms, Combinatorics, and Optimization (ACO), and CMU/UPitt Joint Ph.D. Program in Computational Biology.

He has built optimization-powered electronic marketplaces since 1989, and has fielded several of his systems. In parallel with his academic career, he was Founder, Chairman, first CEO, and CTO/Chief Scientist of CombineNet, Inc. from 1997 until its acquisition in 2010. During this period the company commercialized over 800 of the world’s largest-scale generalized combinatorial multi-attribute auctions, with over $60 billion in total spend and over $6 billion in generated savings.

Since 2010, his algorithms have been running the national kidney exchange for the United Network for Organ Sharing, where they autonomously make the kidney exchange transplant plan for 80% of U.S. transplant centers together each week. He also co-invented never-ending altruist-donor-initiated chains and his algorithms created the first such chain. Such chains have become the main modality of kidney exchange worldwide and have led to around 10,000 life-saving transplants. He invented liver lobe and multi-organ exchanges, and the first liver-kidney swap took place in 2019.

Sandholm has developed the leading algorithms for several general classes of game with his students. The team that he leads is the multi-time world champion in computer heads-up no-limit Texas holdem, which is the main benchmark and decades-open challenge problem for testing application-independent algorithms for solving imperfect-information games. Their AI Libratus became the first and only AI to beat top humans at that game. Then their AI Pluribus became the first and only AI to beat top humans at the multi-player game. That is the first superhuman milestone in any game beyond two-player zero-sum games. He is Founder and CEO of Strategy Robot, Inc., a CMU spinout that builds AI software products for strategic reasoning under imperfect information for US government military, intelligence, security, and cybersecurity applications. The company has already built four such software products for game-theoretic analysis of four different classes of DoD problems: COA generation, portfolio planning, aerial planning, and base defense.

He served as the redesign consultant of Baidu’s sponsored search auctions and display advertising markets in 2009–2013; within two years Baidus market cap increased 5x to $50 billion due to doubled monetization per user. He has served as consultant, advisor, or board member for Yahoo!, Google, Chicago Board Options Exchange, swap.com, Granata Decision Systems (now part of Google), Rare Crowds (now part of Media Math), and others.
He earned a Ph.D. and M.S. in computer science and a Dipl. Eng. (M.S. with B.S. included) with distinction in Industrial Engineering and Management Science. Among his honors are the IJCAI Minsky Medal, IJCAI McCarthy Award, AAAI Engelmore Award, IJCAI Computers and Thought Award, inaugural ACM Autonomous Agents Research Award, CMU’s Allen Newell Award for Research Excellence, Sloan Fellowship, NSF Career Award, Carnegie Science Center Award for Excellence, Edelman Laureateship, and the Goldman Sachs 100 Most Intriguing Entrepreneurs Award. He is Fellow of the ACM, AAAI, INFORMS, and AAAS. He holds an honorary doctorate from the University of Zurich.
EMployment
(Founding of companies and consulting are listed separately later.)

1/2001–
Carnegie Mellon University
Angel Jordan University Professor of Computer Science, 5/2020–
Angel Jordan Professor of Computer Science, 2/2018–
Professor, 7/2006–2/2018
Associate Professor, 1/2001–6/2006
Computer Science Department

2017–
Carnegie Mellon University
Co-Director
CMU AI

1/2001–
Carnegie Mellon University
Founder and Director
Electronic Marketplaces Laboratory

5/2013–
Carnegie Mellon University
Member
Ph.D. Program in Algorithms, Combinatorics, and Optimization (ACO)

12/2012–
Carnegie Mellon University
Affiliated Professor
Carnegie Mellon/University of Pittsburgh Joint Ph.D. Program in
Computational Biology

12/2007–
Carnegie Mellon University
Affiliated Professor
Machine Learning Department

1/2001–
Carnegie Mellon University
Affiliated Faculty
Theory Group

Washington University
Associate Professor
Department of Computer Science

Washington University
Assistant Professor
Department of Computer Science

8/1997-12/2000
Washington University
Adjunct faculty member (courtesy appointment)
Center for Optimization & Semantic Control
Department of Systems Science and Mathematics
9/1992–8/1996 University of Massachusetts, Amherst
Research Assistant
Distributed Problem Solving Lab, Department of Computer Science

9/1995–12/1995 University of Massachusetts, Amherst
Teaching Associate, Full lecturing responsibility
Department of Computer Science

Research Scientist, Laboratory for Information Processing
Espoo, Finland

Research Scientist (intern during college)
Espoo, Finland

Programmer (during college studies)
Espoo, Finland

Database Developer (during a college summer break)
Los Angeles, CA

EDUCATION

5/1994–9/1996 Ph.D., Computer Science, GPA 4.0/4
University of Massachusetts, Amherst
Thesis title:
Negotiation among self-interested computationally limited agents
Ph.D. Committee:
1. Victor Lesser (chair), University of Massachusetts, Computer Science
2. James Kurose, University of Massachusetts, Computer Science
3. Shlomo Zilberstein, University of Massachusetts, Computer Science
4. Mark Fox, U. of Toronto, Industrial Engineering/Computer Science
5. Herbert Gintis, University of Massachusetts, Economics

University of Massachusetts, Amherst
Master’s Project (2 parts):
1. Utility-based termination of anytime algorithms
2. A new order parameter for 3SAT
Industrial Engineering and Management Science
Helsinki University of Technology, Finland
Majors:
1. Knowledge engineering, GPA 4.7/5
2. Business strategy and international marketing, GPA 4.2/5
3. Systems and operations research, GPA 5.0/5
In addition, 18 post-Master’s credits in majors 1. and 3.

8/1987–7/1988 Airforce Academy, Finland
Pilot Second Lieutenant
Obligatory military service; highest possible officer rank achieved

PERSONAL

• Born December 1968, Helsinki, Finland. Citizenships: US and Finland. Married, two
  children.

• URL: http://www.cs.cmu.edu/~sandholm

• Languages: Finnish, English, Swedish, German.

• Security clearance: Top Secret.

• Hobbies:
  – Windsurfing. Best results: 12th in the Worlds (1987), 5th in the Europeans
    (1987), 1st in the Finnish Nationals (1987), ranking #1 in Finland (1986), Formula
    class US Masters 2nd place (2005).
  – Sailboat racing. Best results: Beneteau 36.7 Corinthian class North American
    Champion 2016 (as tactician), 10th in Flying Scot North American Championships
    2019 (as captain).
  – Squash
  – Infrequent hobbies: chess, Go, poker, snowboarding
  – Past hobby: Airplane piloting, including acrobatic
Primary research interests: Artificial intelligence; market design; optimization (search and integer programming, combinatorial optimization, stochastic optimization, and convex optimization); kidney exchange; liver exchange; cross-organ exchange; game theory; mechanism design; electronic commerce; multiagent systems; auctions and exchanges; automated negotiation and contracting; equilibrium finding; algorithms for solving games; opponent modeling and exploitation; advertising markets; sourcing; prediction markets; voting; coalition formation; preference elicitation (especially from multiple agents); normative models of bounded rationality; resource-bounded reasoning; fairness; privacy; multiagent learning; safe exchange; machine learning.

Secondary research interests: Constraint satisfaction; reputation mechanisms; networks.

PUBLICATION LIST

JOURNAL PAPERS


• International Joint Conference on Artificial Intelligence Workshop on Adaptation and Learning in Multiagent Systems, Montreal, Canada, 1995.


Professional affiliations

• American Association for Artificial Intelligence (AAAI)
• Association for Computing Machinery (ACM)
• The Game Theory Society
• Institute for Operations Research and the Management Sciences (INFORMS)
• Constraint Programming Society in North America (CPNA)
• American Economic Association (AEA)
• The Econometric Society
• American Association for the Advancement of Science (AAAS)
• Institute of Electrical and Electronics Engineers (IEEE)

Companies founded

2/2018–

Strategy Robot, Inc.
Founder, President, CEO, and Chairman
This CMU spinout is in the business of AI software solutions for strategic reasoning under imperfect information for US government military, intelligence, security, and cybersecurity applications. The company has already built four such software products for game-theoretic analysis of four different classes of DoD problems: COA generation, portfolio planning, aerial planning, and base defense.
3/2017–

**Strategic Machine, Inc.**
*Founder, President, CEO, and Chairman*

This CMU spinout is in the business of technology solutions for strategic reasoning under imperfect information. The company has exclusively licensed for this space from Prof. Sandholm’s Carnegie Mellon University Electronic Marketplaces Laboratory the Libratus technology, which was the first to beat top professional poker players at Heads-Up No-Limit Texas Hold’em, and a host of other technologies. The company targets a broad set of applications ranging from poker to other recreational games to business strategy, negotiation, cybersecurity, physical security, military applications, strategic pricing, product portfolio planning, finance, auctions, political campaigns, and steering evolution and biological adaptation, for example, for medical treatment planning.

7/2012–

**Optimized Markets, Inc.**
*Founder, President, CEO, and Chairman*

CMU spinout in optimization and electronic marketplaces. Products are in advertising campaign sales, proposal generation, inventory allocation, scheduling, and pricing, optimization, as well as supply prediction. For further information, see [www.optimizedmarkets.com](http://www.optimizedmarkets.com).

9/2011–

**Sandholm Enterprises, Ltd.**
*Founder, President, CEO, and Chairman*

Consulting on market design and optimization; technology and software development; intellectual property generation and holding.

*Founder, Chairman of the Board, and Chief Technology Officer 5/1999–2/2006*

Fielded over 800 of the most complex combinatorial auctions in the world.

CombineNet develops and runs optimization systems for markets, such as procurement auctions with expressive bidding.

Over 50 big-name customers (mainly Global 2,000 companies).

Grew to 130 employees with operations on four continents.

Over $60 billion in trading volume 2002–2010; over $6 billion saved.

Raised $44 million of venture capital.

Consulting work, corporate boards, and corporate advisory boards

4/2014–6/2014  **Chicago Board Options Exchange (CBOE)**
Legal expert on an automated market making patent case.

8/2012–1/2015  **Granata Decision Systems, Inc. (now part of Google)**
Chairman of the Board (6/2013–1/2015)
Board member, technical advisor, and business advisor (8/2012–1/2015)
Granata Decision Systems provided software that helps businesses and consumers make complex, data-driven group decisions. For one, it helps advertisers optimize the targeting of multiple campaigns.
Toronto, Canada

10/2011–
**Technion-Microsoft Electronic Commerce Research Center**
(Founding) Scientific Advisory Board member
The Technion-Israel Institute of Technology, Microsoft Research (MSR) and Microsoft Online Services Division (OSD) co-established 10/2011 the Academic Research Center for E-Commerce Technologies. The new Research Center will promote and fund basic research in areas of computer science, artificial intelligence, game theory, economic and psychology, focusing on the connections between these subjects in the e-commerce domain. The center is the first academic research program by Microsoft Research in Israel, a part of the Microsoft R&D Center in Israel.

8/2010–8/2011  **swap.com / Netcycler**
Consultant
Helped re-design the core matching algorithm for their Internet barter exchange (“a moneyless eBay”) to make them scalable. Invented the ways how barter chains can be employed for commercial (e.g., used) goods. Tens of thousands of users.

2/2009–8/2013  **Baidu**
Market design consultant
Helped Baidu completely redesign its sponsored search auctions. Already in the first two years of the engagement, monetization per eyeball doubled and Baidu’s market cap increased from $10 billion to $50 billion. Also consulted on the design of their Internet display advertising markets.
Beijing, China
*Consulting Chief Scientist*
Startup that developed capabilities for highly detailed targeting in display advertising markets.
Seattle and New York

2008  **Google**
Legal expert on an electronic marketplaces patent case.

2005–2008  **Yahoo!**
*Consultant*
Re-designing Yahoo’s display advertising market and sponsored search auctions. Gave several day-long tutorials and talks on expressive optimization-based markets for the purpose. Proposed the idea of a market that integrates campaign-based advertising and spot advertising, and Yahoo! is now using that idea, with some newer enhancements. Also, Yahoo! is using a version of our optimize-and-dispatch architecture.
Sunnyvale, CA; Santa Clara, CA; Pasadena, CA; Burbank, CA

2/16/2006  **Mars, Inc.**
Combinatorial optimization and expressive commerce.
Mclean, VA

4/2001–12/2001  **Raytheon**
Designing electronic marketplaces.
Denver, CO

8/2000  **Pavillion Technologies, Inc.**
Designing electronic marketplaces.
Austin, TX

Designing electronic marketplaces.
Palo Alto, CA
1997–2001 **BusinessBots, Inc.**  
*Chief Scientist.* (Later I asked my duties to be reduced to *Technical Advisor.*)  
*Board observer.*  
Intelligent agent-mediated electronic marketplaces.  
Strategic alliance with Andersen Consulting. Member of CommerceNet consortium.  
Raised over $12,000,000 in venture financing.  
San Francisco, CA

6/1997 **Mitsubishi Horizon Systems Laboratory**  
Designing electronic marketplaces, and economic resource allocation mechanisms for mobile agents.  
Waltham, MA

Automated negotiation, contracting, and electronic markets.  
Bristol, UK

2/1997 **University of Ronneby**  
Consulting on developing a market-based multiagent system for electricity distribution for Southern Sweden  
Ronneby, Sweden

2/1997 **Lund University**  
Consulting on developing a market-based multiagent system for electricity distribution for Southern Sweden  
Lund, Sweden

7/1994 **Technical Research Centre of Finland**  
*Laboratory for Information Processing*  
Consulting on further development of the fielded EPO truck transportation optimization package  
Espoo, Finland

1993 **Technical Research Centre of Finland**  
*Laboratory for Information Processing*  
Consulting on developing the EPO train transportation optimization package  
Espoo, Finland
Voting member, Board of Directors
Helsinki, Finland
CONTRACT AND GRANT SUPPORT

Total since 5/1/97 is $22,188,966, of which $13,359,253 as Principal Investigator. These figures do not include the $55,800,000 (12M + 1.8M + 6M + 12M + 12M + 9M + 3M) of venture capital raised. The dollar amounts also do not include the value of the grants of supercomputing time and advanced support.

Current academic grants

                     NSF IIS-1901403
                     Nina Balcan and Tuomas Sandholm
                     US$ 1,199,995

1/31/2022–1/31/2024  NSF Computing Innovation Fellow Postdoctoral Fellowship to do a postdoc in my laboratory (Stephen McAleer).
                     US$ 255,010

                     NSF AitF
                     Ariel Procaccia (PI), Avrim Blum (co-PI), Tuomas Sandholm (co-PI)
                     US$ 799,621

2019–2021  My PhD student Gabriele Farina received a Facebook Fellowship.
            Around US$ 200,000

Pending academic grants


- “RI: Medium: Subgame and Certificates Solving for Multi-Step Imperfect-Information Games”. Sole PI: Sandholm. $1,200,000, 6/1/2022–5/31/2025, NSF CISE RI.

- “Fast, Optimal AI Techniques for Game-Theoretic Team Coordination and Extensive-Form Correlation”. Sole PI: Sandholm. $834,614, 5/2022–4/2025, ARO.
• NSF AI Institute on AI for Cybersecurity. $20,000,000, 2022–2027. PI: VS Subramanian, Northwestern University. Prof. Sandholm is the CMU PI. CMU’s share: $1,885,000. Prof. Sandholm’s research group’s share: $1,140,921.

Past academic grants

4/30/2020–4/29/2021 High-Performance CPU-GPU Compute Cluster for Research on Computational Game Theory and Biological Steering
ARO DURIP
Tuomas Sandholm (PI)
US$ 485,750

NSF IIS
Tuomas Sandholm (PI)
US$ 420,000

3/20/2019–3/19/2020 Facebook gift to Prof. Sandholm’s CMU Electronic Marketplace Laboratory
Facebook
Tuomas Sandholm (PI)
US$ 50,000

9/2015– Information Brokers in Multi-Agent Systems and Mechanism Design Research Program
ISF-NSFC
David Sarne and Pingzhong Tang (PIs)
Provides travel funding for me and my students to collaborate on kidney exchange research. Amount TBD.

2019–2021 My PhD student (co-advised with Nina Balcan) Ellen Vitercik received an IBM Fellowship and a Fellowship in Digital Health (CMU’s Center for Machine Learning and Health).
Around US$ 176,272
1/16/2017–4/30/2020  Steering T-Cell Adaptation Using Opponent Exploitation Algorithms and Computational Game Theory
ARO
Tuomas Sandholm (PI) and Penelope Morel
US$ 750,000

7/1/2016–6/30/2019  RI: Small: Computational Techniques for Large Multi-Step Incomplete-Information Games
NSF Robust Intelligence
Tuomas Sandholm (PI)
US$ 450,000

2/2016–3/2021  European Network for Collaboration on Kidney Exchange Programmes
COST Action OC-2015-2
Joris Klundert (PI)
This is a very large grant among several European countries. I am an official foreign collaborator. Provides travel funding for me and my students to collaborate on kidney exchange work. Amount TBD.

2018–2019  My PhD student Noam Brown received an Open Philanthropy AI Fellowship and a Tencent AI Lab Fellowship.
Around US$ 200,000

7/1/2017–6/30/2018  Supercomputing for equilibrium finding, biological steering, and kidney exchange
NSF XSEDE, renewal of grant CCR090023
Tuomas Sandholm (PI)
7,024,270 Service Units (i.e., core hours) on the Bridges supercomputer CPUs, 2.6PB of storage, and 16,800 GPU Service Units.

2016–2019  My PhD student (co-advised with Nina Balcan) Ellen Vitercik received the NSF Graduate Research Fellowship
US$ 138,000
2016–2019  My PhD student (co-advised with Nina Balcan) Ellen Vitercik received the Microsoft Research Women’s Fellowship
US$ 17,000

1/2017  Sponsorship for the Brains vs. AI rematch
Carnegie Mellon University, Rivers Casino, GreatPoint Ventures, Avenue4Analytics, TNG Technology Consulting, Artificial Intelligence, Intel, and Optimized Markets, Inc.
Tuomas Sandholm (PI)
US$ 200,000

2016-2017  My PhD student Christian Kroer received a Facebook Fellowship
US$ 161,000

10/23/2016–12/31/2016  Supplement to supercomputer time grant “Large-shared-memory supercomputing for game-theoretic analysis with fine-grained abstractions, and novel tree search algorithms”
NSF XSEDE
Tuomas Sandholm (PI)
6,276,000 Service Units (i.e., core hours) on the new Bridges supercomputer and 1 petabyte of storage.

1/1/2016–12/31/2016  Renewal to supercomputer time grant “Large-shared-memory supercomputing for game-theoretic analysis with fine-grained abstractions, and novel tree search algorithms”
NSF XSEDE
Tuomas Sandholm (PI)
10,000,000 Service Units (i.e., core hours) on the new Bridges supercomputer and 1.4 petabytes of storage.

NSF Robust Intelligence
Tuomas Sandholm (PI)
US$ 425,000
9/1/2015–8/31/2016  **EAGER: Exploiting a myopic opponent in imperfect-information games: Toward medical applications**  
*NSF Robust Intelligence*  
Tuomas Sandholm (PI)  
US$ 100,000

2/5/2016–11/4/2016  **Initial Computational Research on Steering T Cell Differentiation**  
*Army Research Office (ARO)*  
Tuomas Sandholm (PI)  
US$ 50,000

2015–2016  **Optimization-Based Digital Ad Campaign Sales and Allocation**  
*Adobe Digital Marketing Research Awards Program*  
Tuomas Sandholm (PI)  
US$ 50,000

9/23/2015–1/5/2016  **San Diego Supercomputing Center’s Director’s Discretionary Award”**  
*NSF XSEDE*  
Tuomas Sandholm (PI)  
1,600,000 Service Units (i.e., core hours) on Comet at the San Diego Supercomputing Center.

8/1/2015–7/29/2016  **My PhD student John Dickerson won a Siebel Fellowship**  
US$ 80,000

6/1/2015–5/31/2016  **My PhD student John Dickerson received a Facebook Fellowship**  
US$ 161,000

*NSF*  
Tuomas Sandholm (PI)  
US$ 300,000

*NSF AIR*

Tuomas Sandholm (PI)

US$ 50,000

9/1/2012–5/31/2015  My PhD student John Dickerson received a 2012 National Defense Science and Engineering Graduate (NDSEG) Fellowship

US$ 218,410

8/15/2015–12/31/2015  Supplement to supercomputer time grant “Large-shared-memory supercomputing for game-theoretic analysis with fine-grained abstractions, and novel tree search algorithms”

*NSF XSEDE*

Tuomas Sandholm (PI)

200,000 Service Units (i.e., core hours) on Comet at the San Diego Supercomputing Center.

1/1/2015–12/31/2015  Renewal to supercomputer time grant “Large-shared-memory supercomputing for game-theoretic analysis with fine-grained abstractions, and novel tree search algorithms”

*NSF XSEDE*

Tuomas Sandholm (PI)

1,043,779 Service Units (i.e., core hours), worth $141,388, on the world’s largest shared-memory supercomputer, Blacklight (4,096 cores and 32 Terabytes of RAM).

4/15/2014–12/31/2014  Supplement (i.e., addition) to supercomputer time grant “Large-shared-memory supercomputing for game-theoretic analysis with fine-grained abstractions, and novel tree search algorithms”

*NSF XSEDE*

Tuomas Sandholm (PI)

1,000,000 Service Units (i.e., core hours) on the world’s largest shared-memory supercomputer, Blacklight (4,096 cores and 32 Terabytes of RAM). Also, 120 Terabytes of storage on the Data Supercell.
1/1/2014–12/31/2014  Renewal (i.e., addition) to supercomputer time grant
“Large-shared-memory supercomputing for game-theoretic analysis with fine-grained abstractions, and
novel tree search algorithms”
NSF XSEDE
Tuomas Sandholm (PI)
1,548,291 Service Units on the world’s largest shared-memory
supercomputer, Blacklight (4,096 cores and 32 Terabytes of RAM).

4/2015–5/2015  Sponsorship for the Brains Vs. AI event
Microsoft Research
Tuomas Sandholm (PI)
US$ 50,000

4/2015–5/2015  Sponsorship for the Brains Vs. AI event
Rivers Casino
Tuomas Sandholm (PI)
US$ 50,000

4/2015–5/2015  Sponsorship for the Brains Vs. AI event
Artificial Intelligence journal (Elsevier)
Tuomas Sandholm (PI)
Euro 3,000

9/1/2012–8/31/2014  Drug Design and Treatment Planning via Sequential
Games
Microsoft Computational Thinking Center at CMU
Tuomas Sandholm (PI)
US$ 75,000

Opponent Exploitation, and Robust Strategies for
Imperfect-Information Games
NSF
Tuomas Sandholm (PI)
US$ 719,830

mated Market Making
NSF
Tuomas Sandholm (PI)
US$ 324,340
5/19/2013–12/31/2013 Supplement to supercomputer time grant “Large-shared-memory supercomputing for game-theoretic analysis with fine-grained abstractions, and novel tree search algorithms”
NSF XSEDE
Tuomas Sandholm (PI)
250,000 Service Units on the world’s largest shared-memory supercomputer (4,096 cores and 32 Terabytes of RAM).

10/1/2011–9/30/2013 Supercomputer time grant “Large-shared-memory supercomputing for game-theoretic analysis with fine-grained abstractions, and novel tree search algorithms”
NSF XSEDE
Tuomas Sandholm (PI)
4,000,000 Service Units on the world’s largest shared-memory supercomputer (4,096 cores and 32 Terabytes of RAM).

10/1/2011–9/30/2013 Supercomputer advanced support (ASTA) grant “Large-shared-memory supercomputing for game-theoretic analysis with fine-grained abstractions, and novel tree search algorithms”
NSF XSEDE
Tuomas Sandholm (PI)

NSF
Tuomas Sandholm (PI)
US$ 855,259

10/1/2011–5/30/2012 My PhD student Abe Othman received the Google scholarship in Market Algorithms
Google
US$ 75,600
*NSF XSEDE*  
Tuomas Sandholm (PI)  
360,000 Service Units on a 768-core 1.5 Terabyte RAM cc-NUMA shared-memory supercomputer. Later converted to allocation on the world’s largest shared-memory supercomputer (4,096 cores and 32 Terabytes of RAM).

*NSF XSEDE*  
Tuomas Sandholm (PI)

10/2009 CombineNet, Inc. gift to CMU  
Tuomas Sandholm (PI)  
US$ 14,000

8/2010–8/2011 Siebel fellowship for PhD student Michael Benisch  
US$ 35,000

*NSF XSEDE*  
Tuomas Sandholm (PI)  
400,000 Service Units on a 768-core 1.5 Terabyte RAM cc-NUMA shared-memory supercomputer.

9/1/2004–8/31/2009 ITR - (ECS + ASE) - (dmc + soc): Automated Mechanism Design  
*NSF ITR (Information Technology Research)*  
Tuomas Sandholm (PI)  
US$ 1,100,000

9/1/2008–7/1/2009 Computational Thinking for Optimal Kidney Exchange  
*Funded by Microsoft Research, at Carnegie Mellon University PROBE (Problem-Oriented Exploration)*  
Tuomas Sandholm (PI)  
US$ 65,000
12/2008  CombineNet, Inc. gift to CMU
Tuomas Sandholm (PI)
US$ 13,867

8/2008–8/2009  Siebel fellowship for PhD student Andrew Gilpin
US$ 25,000

NSF XSEDE
Tuomas Sandholm (PI)

10/9/2007  Machine gift from Intel Corporation
Tuomas Sandholm (PI)
US$ 39,192

10/1/2007–9/30/2008  CombineNet, Inc. gift to CMU
Tuomas Sandholm (PI)
US$ 13,000

5/2007  Susquehanna International Group (SIG) gift to CMU
Tuomas Sandholm (PI)
US$ 25,000

5/1/2007–4/30/2008  Yahoo! fellowship for PhD student David Abraham
US$ 5,000

10/1/2006–9/30/2007  CombineNet, Inc. gift to CMU
Tuomas Sandholm (PI)
US$ 12,800

NSF ITR (Information Technology Research)
Tuomas Sandholm (PI)
Co-PIs: Avrim Blum (CMU), Subhash Suri (UCSB CS), Mark Satterthwaite (Northwestern University, MEDS), Rakesh Vohra (Northwestern University, MEDS), Ming Kao (Northwestern University, CS).
US$ 2,800,000
9/16/2003–9/15/2006  Alfred P. Sloan Foundation Fellowship
Tuomas Sandholm (PI)
US$ 40,000

10/1/2005–9/30/2006  CombineNet, Inc. gift to CMU
Tuomas Sandholm (PI)
US$ 12,000

9/1/2005–8/31/2006  IBM Fellowship
To fund my PhD student Vincent Conitzer
US$ 48,815

NSF ITR (Information Technology Research)
Tuomas Sandholm (PI)
US$ 388,225
Entire amount transferred from Washington University to CMU

NSF (Computation and Social Systems)
Tuomas Sandholm (PI)
US$ 120,000
Balance $71,900 transferred from Washington University to CMU

NSF CAREER award (Information Technology and Organizations)
Tuomas Sandholm (PI)
US$ 456,098
Balance $177,502 transferred from Washington University to CMU

7/15/1997–9/30/2000  Optimal Mechanisms for Negotiation under Message Passing and Belief Revision
NSF (Information Technology and Organizations)
Tuomas Sandholm (PI), Ronald Loui
US$ 199,052
*DARPA (Quorum program)*  
Guru Parulkar (PI), Douglas Schmidt, Tuomas Sandholm, Jonathan Turner  
US$ 650,000

8/1/1992–12/31/1992  Neural Networks in Bankruptcy Prediction  
*Technical Research Centre of Finland*  
*Laboratory for Information Processing*  
Grantor: Remote Area Development Fund  
Tuomas Sandholm (PI)  
Funding approved but project never initiated (PI went to graduate school)  
100,000 Finnish marks

*Technical Research Centre of Finland*  
*Laboratory for Information Processing*  
Seppo Linnaimmaa (PI), Tuomas Sandholm, Aarno Lehtola  
500,000 Finnish marks

Industrial grants received

1/1/2014–6/30/2014  SBIR Phase I: Advertising Sales and Traffic Optimization: Difficult Customer-Requested Optimization Constraints and Scalability on Real Data  
*NSF SBIR*  
Tuomas Sandholm (PI). I later transferred the official PI-ship to my PhD student John Dickerson due to SBIR full-time regulations.  
US$ 150,000

8/1/2011–7/31/2013  Matching funds for the NSF Accelerating Innovation Research grant  
*Innovation Works and CMU*  
Tuomas Sandholm (PI).  
US$ 300,000
*NIST, US Department of Commerce Advanced Technology Program (ATP)*  
Tuomas Sandholm (PI). Awarded to CombineNet, Inc.  
US$ 1,836,530

11/1/1997–10/31/2000  **An open component-based architecture for Internet commerce**  
*NIST, US Department of Commerce Advanced Technology Program (ATP)*  
Awarded to BusinessBots, Inc., CommerceNet, CNGroup, and Tesseract Information Systems  
US$ 5,000,000
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Acknowledgements

During my brief tenure at MIT (brief, at least, by geologic standards) many people have contributed to making it an intellectually and personally rewarding experience. Foremost has been my advisor Randy Davis who, by word and deed, taught me how to do research critically and express the results intelligibly. He was always available to comment on my ideas and writings, invariably giving sound advice (even if it was not always heeded).

Members of the hardware-troubleshooting research group — Walter Hamscher, Brian Williams, Mark Shirley, and Jeff Van Baalen, in particular — have provided much intellectual stimulation and friendship. It is a privilege to have been associated with them over the years. My committee members, Chuck Rich and Peter Szolovits, supplied crucial insights into what was important and interesting about the research. I have also benefited from discussions with Phil Agre and David Chapman.

I am grateful to Schlumberger for their support, both financially and intellectually, during the course of my research. In particular, I have benefited much from interactions with Reid Smith, Marty Tenenbaum, John Mohammed, and Roy Nurmi, who taught me to do geologic interpretation. Many others outside the MIT community have had an impact on my work, including Bruce Buchanan, Drew McDermott, Tom Dean, Yoav Shoham, Kris Hammond and Ken Forbus. To these and many others, my heartfelt thanks.

Most importantly, I thank my dear wife Pearl, who is a continual source of love, friendship and amusement. She has been a source of strength and comfort when I needed it the most. I eagerly anticipate embarking on this new phase of my life with her.
Welcome!

MANUELA M. VELOSO
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Pittsburgh PA 15213-3890, USA
(To visit me, I will schedule one of our CoBot robots
to escort you to my office.)

Some news/talks:
- Interview: What's the Role of Multiagent Systems in Finance," ML Minutes, (October 2020)
- Interview: Humanity and AI will be Inseparable, The Verge", (November 15, 2016)
- Lecture at the MIT Technology Review EmTech Digital", (May 23, 2016)
- Keynote at the 2015 Grace Hopper Conference", (October 15, 2015)
- Lecture at the "Admiravel Mundo Novo", in Portuguese, (June 12, 2015)
- CBS Saturday Morning, (February 21, 2015, with Anthony Mason, and producer Gregory Mirman)
- MIT Technology Review article. (November 11, 2014, by Will Knight)
- Wired article. (August 6, 2012, by Christina Bonnington)

Short vitae
Herb Simon's talk on "Forecastig the Future or Shaping it?" video and paper (CMU, October 2000), and clip on robot soccer (which I presented in my Presidential Address at AAAI'14, July 30, 2014).

RESEARCH:

- LIST OF PUBLICATIONS.
- Also please see below the PhD theses of my students.
- CORAL - My research group on intelligent robots that Cooperate, Observe, Reason, Act, and Learn.
- Our CMDragons team is the 2015 RoboCup Small Size World Champion! See the news and the video highlights of ALL the games (6-0, 10-0, 10-0, 15-0, 2-0, 5-0).

CoBots - Collaborative Mobile Robots:

- Learn more. Watch CoBot videos. See the publications.
- We research on effective autonomous indoor mobile service robots. We aim at contributing to a multi-robot, multi-human symbiotic relationship, in which robots and humans coordinate and